



## REGIONAL AND LOCAL DEVELOPMENT Department

### ACTIVITY REPORT SEPTEMBER to NOVEMBER 2025

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#### MANDATE

The Regional and Local Development Department provides an essential link between the economic development strategies of the provincial and federal governments, and the region's businesses and social economy enterprises. It is also closely involved in community socio-economic planning and project implementation. The department delivers programs serving three main sectors:

Regional Development

Local Development

Business Development

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#### REGIONAL DEVELOPMENT

##### Mandate

The Sivunirmut Agreement establishes the Kativik Regional Government (KRG) mandate in local development as the body responsible for regional development, and as the primary interlocutor of the Government of Québec on related matters.

This mandate is exercised through:

- a) undertaking consultation, planning and evaluation of the development of the territory
- b) providing support to the Northern Villages (NVs) as professional expertise and sharing of services (including social, cultural, tourist, environmental and technological exchange)
- c) establishing, funding and implementing specific regional development agreements with other KRG departments or with agencies of the Government of Québec.

## 2025 Objectives

1. Implement the KRG 2017 Seniors Policy and Action Plan for communication, culture and recreation

### Actions:

- Elders Committee meeting on October 15-16 with resolutions for implementation:
    - Letter of support addressed to the federal government on behalf of Elders who have served as rangers and now live without a pension
    - Celebration of the committee's 20<sup>th</sup> anniversary with communication through radio to promote the committee's activities, and preparation of promotional flyers, t-shirts and other material
    - Drafting and implementation of an Elder Committee communications plan, and renewal of registration with TNI for announcements
    - Follow up meeting in Kuujuaq on December 2-3 to discuss and define priorities and research, including an update of the 2005 study on Nunavik Elders social and economic circumstances
    - Tribute award ceremony in Quebec on October 28, at which Anna Ohaituk from Inukjuak was recognized for her activities
    - Important work done by the health board with the contribution of Elder Coordinators to raise awareness on Elder abuse was presented (including production of armband and information flyers containing emergency contact information that Elders can place on their fridge)
2. Fund seven strategic regional projects: three additional projects approved
    - Actions:
      - Funding approved for Nunavik Tourism Association for promotional activities for 2025-2026
      - Funding approved for Nunavik Mineral Exploration Fund (3-year agreement)
      - Funding approved for Avataq Cultural Institute for Aumaaggiivik Inuit Arts project
  3. Other regional projects: Regions and Ruralty Fund (RRF) announced for fiscal years 2025-2028
    - Component 1: regional impact – projects will focus on two-to-three regional priorities, total funding of \$1.8 million
    - Component 3: Revitalization – projects will focus on NVs most in need of revitalization, including Akulivik, Inukjuak, Kangiqsualujuaq and Ivujivik (choice is based on the Government of Québec's economic vitality index), total envelop of \$920,000

#### 4. Sector development: BIO-FOOD

##### Actions:

- Negotiations ongoing with Québec Ministère de l'Agriculture, des Pêcheries et de l'Alimentation (MAPAQ) to secure new agreement with more funding for bio-food sector development in Nunavik
- Projects designated for priority spending before February 2026 include: diagnostic study of Nunavik bio-food sector and a bio-food strategy; exploratory trip to Rankin Inlet to learn from the experience of the Kivalliq Fish and Meat Plant; promotion of self; Puvirnituq fish plan project

### LOCAL DEVELOPMENT

#### Mandate

Support community mobilization and implementation of projects to improve living environments, particularly in the social, cultural, economic and environmental fields

#### 2025 objective:

##### 1. Fund community service organization start-ups and/or operations

###### Actions:

- Funding approved for Elder activities for Kuujjuaq, Akulivik and Kangiqsualujjuaq

##### 2. Social Economy Month: November

###### Actions:

- The RLDD issued a statement to acknowledge accomplishments of the social economy and its role in Nunavik
- The department engaged in discussion with the Communication department to revive the social economy in 2026 by:
  - Targeting youth and women for social economy training and workshops
  - Organizing a business plan competition to award the best social enterprise business plan

### BUSINESS DEVELOPMENT

#### Mandate

The funding transfer payment agreement with the Government of Canada on economic development pursuant to Annex F of the James Bay and Northern Quebec Agreement 2015-2020 sets the KRG mandate as follows: Provide core community economic development support and equity support to the Inuit of Nunavik.

**2025 Objectives:**

1. Assist ten business start-ups, expansions and partnerships: set-up and financing

Actions:

- Funding approved for expansion of a business in Inukjuak
- Funding approved for setting up one new business in Kuujjuaq

2. Provide technical assistance to two businesses through third-party professionals

Actions:

- Technical assistance provides to three new startups

## Appendix: Overview of 2025 activities

### RLDD projects approved in first 10 months of 2025

Organization	Project name	Month	Disbursement status	Type of Organization/Project
Okpik Design	Aqsarniit trade show	Jan-25	Disbursed	Small Business
Apatakaa Inc Aqsarniit trade show	Aqsarniit trade show	Jan-25	Disbursed	Small Business
Air Inuit	Living complex	Jan-25	Disbursed	Social Economy
Makivvik corporation	Ivakkak 2025	Jan-25	Not disbursed	Social Economy
Kuujuamuit Inc	Welding Garage	Feb-25	Disbursed	Social Economy
Kuujuamuit Inc	Arena retrofit	Feb-25	Disbursed	Social Economy
NV Kangirsuk	special valentine feast	Feb-25	Disbursed	Elders activity
Nunavik mineral exploration fund	Kuujuuaq workshop	Feb-25	Disbursed	Regional organization
Nunavik Rotors	Aqsarniit trade show	Feb-25	Disbursed	Social Economy
NV Kuujuaq	Kallallit Nunaat - visit to Kuujuaq	Feb-25	Disbursed	Community project
Quisiiq enterprises	Acquisition, shipping and installation of prefab rental to Kangiqsujaq	Feb-25	Disbursed	Small Business
Makivvik	Sponsorship - Nunavik night	Feb-25	Disbursed	Social Economy
NV Kuujuaq	Elders parking signs	Mar-25	Disbursed	Elders activity
Sirivik	Sirivik agriculture program	Mar-25	Disbursed	Community organization
Peter May	Jet motor acquisition	Mar-25	Disbursed	Small Business
Nunavik Pituvvik Enterprises	Aqsarniit trade show	Mar-25	Disbursed	Small Business
FCNQ	George River hotel extension - Kangiqsualujaq	Mar-25	Disbursed	Social Economy
Johnny May	Partnership in Nunavik Distributions Inc	Mar-25	Disbursed	Small Business

NV Kuujjuaq	Ice water project	Mar-25	Disbursed	Elders activity
NV Salluit	Year-round activities for Elders	Mar-25	Disbursed	Elders activity
Pituvik LHC	Analysis of new quarries - Inukjuak	Mar-25	Disbursed	Social Economy
Pituvik LHC	Geotechnical study	Mar-25	Disbursed	Social Economy
Avataq Cultural Institute and Isuarsivik Regional Recovery	Cultural workshop facility	Apr-25	Not disbursed	Regional Organization
Ikajurtigiit	AGM meeting	Apr-25	Disbursed	Social Economy
Makivvik Geomatics	Business expansion	Apr-25	Disbursed	Social Economy
Nunavik Tourism Association	Promotional activities	Apr-25	Disbursed	Regional Organization
Ungava Polar Eco-tours	Rendez-vous Canada 2025	Apr-25	Disbursed	Small Business
Makivvik	Training - fiberglass hull maintenance	May-25	Disbursed	Social Economy
Nunavik Rotors	Pop-out-floats for search and rescue	May-25	Not disbursed	Social Economy
FCNQ	Great Whale River Coop new store and renovation	Jun-25	Not disbursed	Social Economy
Jobie Peters Garage	Maritime transport and insurance	Jun-25	Disbursed	Small Business
Kuujjuamuit Inc	Remediation work for staff housing	Jun-25	Disbursed	Social Economy
Makivvik	Northern delight harvest	Jun-25	Disbursed	Social Economy
Makivvik	Aqsarniit trade show	Jun-25	Disbursed	Social Economy
Nayumivik LHC	Assembling and construction of boat shelter	Jun-25	Disbursed	Social Economy
Nunavik Tourism Association	Tourism development initiative	Jun-25	Not disbursed	Regional Organization
Nunavik Distributions Inc	Website design and development of business plan	Jun-25	Disbursed	Small Business
Regional and local development on	Nunavik Elders Safety Day - June 15	Jun-25	Disbursed	Elders activity

behalf of NV				
Nunavik Tourism Association	Harnessing the power of the tides	Jun-25	Disbursed	Regional Organization
Makivvik	Design of new headquarters	Jun-25		Social Economy
Pituvik LHC	Technical environmental studies for two new quarries	Jun-25	Disbursed	Social Economy
Sakkuq LHC	Renovation-Qilalugaq bar	Jun-25	Not disbursed	Social Economy
NV Kuujjuaq	Freezer and woodstove acquisition	Sep-25	Not disbursed	Elders activity
Aleashia Echalook	Bookkeeping startup	Sep-25	Not disbursed	Small Business
Nunavik Tourism Association	Promotional activities fiscal year 2025-2026	Oct-25	Not disbursed	Regional Organization
Moorhouse Logistics and expediting Inc	Acquisition of two rental trucks	Oct-25	Not disbursed	Small Business
Depanneur 964	Opening of depanneur	Oct-25	Not disbursed	Small Business
C-Nuk Adventures and Rental	Development of business plan	Oct-25	Not disbursed	Small Business
NV Kuujjuaq	Run vehicle for elder activities throughout the year	Oct-25	Not disbursed	Elders activity
NV Akulivik	Berry picking for elders	Oct-25	Not disbursed	Elders activity
NV Kangiqsualujjuaq	Fish camp day trip	Oct-25	Not disbursed	Elders activity
Avataq Cultural Institute	Aummaaggiivik Nunavik Arts	Oct-25	Not disbursed	Regional Organization

## Major achievements of the departments in 2025

- Improved communication with Elder Coordinators, and harmonization of their activities through the submission of monthly activity reports
- Implemented of the auditor's recommendations and improved collection of loans. Less default accounts compared to previous years; for instance, the Arqivik LHC's loan has been resolved, and regular payments are now being made.
- Nunavik's voice heard at the national level during Chairperson's speech at the Québec Social Economy summit
- Appointment of a new member to the Elders Committee and willingness to continue to add new members

**Note:** The Director of the Regional and Local Development Department is assisted by the Special Advisor to Director General's Office in developing a coordinated approach to tackling economic development issues in Nunavik.

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