ᓄᓇᓕᒃᓂ ᓇᐅᓕᒫᓄᑦ ᐱᓇᓱᐊᕐᓂᓄᑦ ᐱᓇᓱᐊᕐᕕᒃ

ᐱᓇᓱᐊᕐᑕᕕᓂᕐᓄᑦ ᑐᓴᕐᑎᓯᐅᑎᒃ
ᔫᓂᒥ ᓯᐸᑎᒻᐱᓇᒧᑦ 2025

ᓄᓇᓕᒃᓂ ᓇᐅᓕᒫᓄᑦ ᐱᓇᓱᐊᕐᓂᓄᑦ ᐱᓇᓱᐊᕐᕕᒃ ᐃᑲᔪᕐᓱᓲᖅ ᓄᓇᓖᑦ ᑲᑭᒫᐱᖏᒃᓂᒃ ᐊᑦᑕᓐᑦᑐᓯᐊᒦᑦᑎᓯᓂᕐᒧᑦ ᐃᓪᓗᒪᓇᒃᓂᒃ ᐱᐅᒃᑯᑎᒻᒪᓇᓂᓪᓗ ᐱᔭᐅᒪᒋᐊᓕᒃᓄᑦ ᐱᕙᓪᓕᑎᑦᓯᓂᕐᒥᓄᑦ. ᐃᓗᒃᓇᑎᒃ ᐱᓇᓱᐊᕐᕕᐅᑉ ᖃᓄᐃᓘᕈᑎᖏᑦ ᑕᕝᕙᓂ ᐅᖃᕐᑕᐅᔪᒥ ᑲᔪᓯᑎᑕᐅᔪᑦ ᐱᓇᓱᐊᖃᑎᖃᑦᓯᐊᓂᐊᕐᓱᑎᒃ ᓄᓇᓖᑦ ᑲᑭᒫᐱᖏᒃᓂᒃ, ᐃᓚᐅᓂᓇᔭᖏᑦ ᐱᒻᒪᓇᐅᒻᒪᑕ ᑖᒃᑯᓄᖓ ᖃᓄᐃᓘᕐᓂᐅᔪᓄᑦ. ᐱᓇᓱᐊᕐᕕᒃ ᐊᑐᐃᓐᓇᐅᑎᑦᓯᒋᕗᖅ ᐱᓪᓗᑯᒋᐊᓕᑎᒍᑦ ᐃᑲᔪᕐᓯᒪᓂᕐᒥᒃ ᐱᒋᐅᕐᓴᑎᑦᓯᓂᕐᒥᓗ ᓄᓇᓖᑦ ᐱᓇᓱᒃᑎᖏᓐᓂ ᖃᐅᔨᒪᓂᕐᑖᒋᐊᓪᓚᒐᔭᕐᒪᑕ ᑕᒪᑦᓯᒧᖓ ᓄᓇᓕᐅᑉ ᐱᓇᓱᐊᕐᓂᖏᓐᓈᓕᖓᔪᓂᒃ ᓄᓇᓕᒃᓂᓗ ᑲᑭᒫᐱᖏᒃᓂᒃ ᐃᒻᒥᓂᕐᓱᓕᐅᒥᑎᑦᓯᒍᓐᓇᓂᕐᒧᑦ. ᐃᓚᒋᐊᕐᓗᒍ, ᐱᓇᓱᐊᕐᕕᒃ ᑲᒪᒋᔭᑦᓴᔭᕐᑲᓇᕗᖅ ᑲᔪᓯᑎᑦᓱᓇᑦᓯᐊᓇᐊᖃᕐᓂᒥᒃ ᐃᓗᒃᓇᖏᒃᓂᒃ ᑲᑎᕕᒃ ᓄᓇᓕᓕᒫᑉ ᑲᑭᒪᑦ ᐱᐅᒃᑯᑎᒻᒪᓇᓕᒫᖏᒃᓂᒃ.

ᐱᓇᓱᐊᕐᑕᐅᔪᑦᓴᑦ

ᐱᓪᓗᑯᒋᐊᑎᓕᑎᒍᑦ ᐃᑲᔪᕐᓯᒍᑎᒃ ᐱᓇᓱᑦᑕᐅᔪᖅ (ᓯᕗᓂᕐᒧᑦ ᐊᖏᖃᑎᒌᒍᑎᒃ, ᓯᕗᓪᓕᖓ, ᑎᓕᔭᐅᒪᒍᑎᒃ B.10)

- **ᐃᒥᕋᑦᓴᖅ ᐃᒪᖅ ᐃᒪᓗᑲᓪᓗ**
- ᐃᓂᕐᕿᑎᑦᓯᔫᑦ ᐃᑲᔪᕐᓯᔭᐅᓲᑦ ᖃᐅᑕᒫᑦ ᐅᖄᓚᐅᑎᒃᑯᑦ (ᓱᒃᑯᓯᒪᔪᕐᓂᐊᓂᕐᒥᒃ, ᐋᕐᕿᓯᐃᓂᕐᒥᒃ, ᐋᕐᕿᒋᐊᓇᓂᕐᒥᒃ ᐃᒪᕐᑐᕈᑎᓂᒃ, ᓂᐅᕕᕐᓂᖅ ᐃᓚᑦᓴᓂᒃ, ᐅᑎᕐᕕᖃᖃᑦᑕᓃᓪᓗ ᖃᐅᔨᓴᐅᑎᓂᒃ/ᐆᑦᑐᕋᐅᑎᓂᒃ, ᐊᓯᖏᒃᓂᓗ).

ᖁᐱᕐᕈᑯᓗᐊᕈᓯᓕᓇᓂᐅᑉ ᓱᕐᖁᐃᓯᒐᓱᐊᕐᑕᐅᓂᖓ – ᐱᑕᖃᕐᒪᖔᑦ ᖁᐱᕐᕈᐊᕈᓯᒥᒃ ᐃᕐᕕᒻᒦᓯᒪᑦᓱᓂ ᐆᒻᒪᓯᒪᒻᒪᖔᑦ ᖃᐅᔨᓴᐅᑎᕕᓃᑦ

	2021	2022	2023	2024	2025
	50 ᐱᓇᓱᐊᕈᓲᑦ	52 ᐱᓇᓱᐊᕈᓲᑦ	50 ᐱᓇᓱᐊᕈᓲᑦ	43 ᐱᓇᓱᐊᕈᓲᑦ	33 ᐱᓇᓱᐊᕈᓲᑦ
ᑲᖏᕐᓱᐊᓗᔾᔪᐊᖅ	95%	92%	82%	95%	100%
ᑰᔾᔪᐊᖅ	98%	98%	98%	100%	100%
ᑕᓯᐊᔭᖅ	81%	87%	88%	91%	97%
ᐊᐅᐸᓗᒃ	79%	90%	92%	98%	94%
ᑲᖏᕐᓱᒃ	84%	96%	88%	81%	70%
ᖁᐊᕐᑕᖅ	65%	96%	82%	88%	45%
ᑲᖏᕐᓱᔪᐊᖅ	93%	88%	80%	93%	88%
ᓴᓪᓗᐃᑦ	91%	71%	92%	95%	100%
ᐃᕗᔨᕕᒃ	63%	98%	98%	77%	18%
ᐊᑯᓕᕕᒃ	49%	85%	74%	88%	73%
ᐳᕕᕐᓂᑐᖅ	77%	75%	66%	88%	73%

ᐃᓄᒃᓯᐊᒃ	86%	73%	90%	88%	94%
ᐅᒥᐅᔭᖅ	79%	85%	60%	84%	45%
ᑰᔾᔪᐊᕋᐱᒃ	98%	98%	96%	100%	97%
ᐊᑯᓐᓂᖏᓐᓃᑐᐃᑦ	**81%**	**89%**	**85%**	**91%**	**79%**

ᖃᐅᔨᓴᕐᓂᓂᒃ ᖃᐅᔨᒍᑎᕕᓃᑦ:

- ᐱᓇᓱᐊᕈᓯᑕᒫᑦ ᖃᐅᔨᓴᐅᑎᐅᑉ Colilert ᑐᓴᕐᑎᓯᐅᑎᖏᑦ:
  - 78%-ᒥᑦᑐᒍᑦ, ᐊᒻᒪᓗ ᓄᓇᓕᓕᒫᓂ ᑐᕋᕐᑕᑦ ᐅᓄᕐᓂᖏᑦ 85%. ᓄᓇᓕᓕᒫᓂ ᐅᓄᕐᓂᓇᔭᐅᓲᖅ ᐳᒃᑭᓂᕐᓴᖅ ᑐᕋᕐᑕᒧᑦ, ᐊᒻᒪᓗ ᐱᐅᓯᐅᒥᒋᐊᓇᐊᓖᑦ ᖃᐅᔨᓴᕐᓃᑦ ᐱᐅᓯᒋᔭᐅᓲᑦ ᓄᓇᓕᓕᒫᓂᑦ 14-ᓂᑦ ᑲᑦᒫᐱᒃᑯᓂᑦ;
  - ᑲᒪᔨᑦ ᐱᓇᓱᐊᕐᓂᖏᑦ ᑲᖏᕐᓱᒥ, ᑯᐊᕐᑕᒥ, ᐃᕗᔨᕕᒻᒥ, ᐊᒻᒪᓗ ᐅᒥᐅᔭᒥ **ᓈᒻᒪᖏᑦᑐᑦ**. ᐱᓇᓱᐊᕐᑕᐅᓲᑦ ᓱᕐᕋᑕᐅᖃᑦᑕᑐᑦ ᓄᐃᖅᖏᑑᖃᑦᑕᓂᖏᓐᓄᑦ ᐊᒻᒪᓗ ᑲᒪᔨᑦᓴᖃᑦᓱᐊᖏᓐᓂᖏᓐᓄᑦ ᐊᒥᓱᐃᓂᑦ ᑲᑭᒫᐱᒃᑯᓂ ᐊᒻᒪᓗ ᐱᓪᓗᑯᒋᐊᓕᓕᓇᐅᑏᑦ ᐱᓗᓗᑕᐅᑎᓪᓗᒋᑦ, ᐃᓚᐅᑎᓪᓗᒋᑦ ᓱᓪᓗᓖᑦ ᖁᐊᕐᓱᒪᓂᖏᓐᓄᑦ. ᑕᒪᒃᑯᐊ ᐊᔪᐃᓐᓇᕈᑎᐅᖃᑦᑕᑐᑦ ᓴᐳᒻᒥᔭᐅᑦᓱᐊᕐᑯᓪᓗᒋᑦ ᓄᑖᑦ ᑲᒪᔨᖅᖏᓱᓱᒪᔪᑦ ᑖᒃᑯᓇᓂ ᑲᑭᒫᐱᒃᑯᓂ ᐱᓇᓱᐊᕐᓱᑎᒃ ᐱᒋᐅᕐᓴᑎᑕᐅᓂᖃᕐᓱᑎᒃ.

- ᑕᕐᕿᑕᒫᑦ ᐃᒣᑦ ᖁᐱᕐᓈᔭᕐᑕᐅᖃᑦᑕᓂᖏᑦ ᓱᒃᑯᓇᕐᑐᓂᑦ:
  - ᐃᒣᑦ ᐱᐅᓂᖏᑦᑕ ᑲᒪᒋᔭᐅᓂᖏᑦᑕ ᐃᓗᓐᓈᒍᑦ ᒥᓂᔅᑕᒃᑯᓄᑦ ᐱᓇᓱᐊᕐᑕ (CEAEQ) ᓄᓇᕕᒻᒧᑦ ᑲᒪᒋᔭᐅᖃᑦᑕᓯᒪᔪᑦ ᑰᑦᔪᐊᑉ ᐋᓐᓂᐊᕕᒃᑯᖏᓐᓄᑦ. ᐊᑐᐃᓐᓇᐅᕈᓐᓄᒪᑕ ᑕᒪᑦᓱᒥᖓ ᐱᒍᑦᔨᖃᕐᓱᑎᒃ, ᖃᐅᔨᓴᕐᓃᑦ ᑲᒪᒋᔭᐅᓲᖅᒍᓕᕐᑐᑦ Veritas ᐊᓪᓚᕕᖓᓄᑦ ᒪᓐᑐᔨᐊᒥ;
  - ᒫᓐᓇ, ᖃᐅᔨᓴᕈᑏᑦ ᐊᐅᓪᓚᑎᑕᐅᓲᖅᒍᓕᕐᑐᑦ ᑕᕐᕿᑕᒫᑦ ᐃᒥᕐᑕᕕᓐᓄᑦ, ᐊᒻᒪᓗ ᑲᒪᔨᑦ ᑲᒪᒋᔭᖃᓇᐊᖃᕐᓱᑎᒃ ᐊᐅᓪᓚᑎᑦᓯᖃᑦᑕᓗᑎᒃ ᖃᐅᔨᓴᕈᑎᓂᑦ ᒪᓐᑐᔨᐊᒧᑦ.

- ᖃᓄᐃᓐᓂᖓᓂᑦ ᐊᒻᒪᓗ ᓴᓗᒻᒪᓴᒍᑏᑦ ᖃᐅᔨᓴᕐᑕᐅᓂᖏᑦ ᐃᒪᕐᓂᑦ ᑲᒪᒋᔭᐅᓯᒪᖅᖏᑐᓂᑦ ᐊᒻᒪᓗ ᓴᓗᒻᒪᓴᕐᑕᐅᓯᒪᔪᓂᒃ ᐃᒪᕐᓂᑦ:
  - ᐱᖓᔪᐊ ᖃᐅᔨᓴᕐᓂᒧᑦ ᓴᕐᕿᔭᕐᑎᓯᒍᑎ ᐊᕐᕋᒍᒧᑦ, Q3, ᐱᔭᕇᕐᑕᐅᓇᐊᕕᑦᑐᖅ. ᖃᐅᔨᓴᕈᑏᑦ ᑎᑭᑕᐅᓯᒪᓕᕐᑐᑦ ᓄᓇᓖᑦ ᓯᑕᒪᐅᔪᕐᑐᑦ (ᑰᑦᔪᐊᖅ, ᑕᓯᐅᔭᖅ, ᐊᐅᐸᓗᒃ, ᑲᖏᕐᓱᒃ, ᓴᓪᓗᐃᑦ, ᐃᕗᔨᕕᒃ, ᐊᑯᓕᕕᒃ ᐊᒻᒪᓗ ᑰᑦᔪᐊᕋᐱᒃ).

ᑖᓐᓇ ᓇᐅᑦᓯᑐᕐᓂᖅ ᐱᒻᒪᕆᐅᕗᖅ ᐱᔾᔪᑎᒋᑦᓯᒍ ᐊᓯᔾᔨᑐᑐᐃᓐᓇᕆᐊᖃᕐᓂᖏᑦ ᐃᒪᑦᓯᐊᖑᓂᖓᓂᒃ (ᑕᓲᑦ ᑰᓪᓗ) ᓇᓗᓐᕐᓯᓯᓂᓗ ᑖᓐᓇ ᓱᒃᑯᓇᕐᑐᐃᔪᒍᑎᐅᓲᖅ ᑲᔪᓯᑦᓯᐊᕋᓗᐊᕐᒪᖔᑦ ᐊᑦᑕᓐᑦᑐᓯᐊᒥᒃ ᐃᒥᕋᑦᓴᒥᒃ ᐃᒪᕐᒥᒃ.

ᖃᓄᐃᓘᕐᓃᑦ ᐱᓇᓱᐊᕐᓂᐅᔪᑦ ᐃᓂᕐᕋᑎᑦᓯᔨᓂᒃ ᓄᓇᓕᓐᓂᓗ ᐃᒪᕐᑐᕈᑏᑦ ᐱᐅᒃᒍᑎᒻᒪᓇᖏᑦᑕ ᐱᓐᓗᑕᖏᓐᓂᒃ.

- ᐱᕝᓕᐊᑎᑦᓯᓂᖅ ᖃᐅᔨᓴᕐᓂᒥᖏᓐᓇᓱᓂᓗ ᓄᑖᒥᒃ ᖃᓇᑕᐅᔭᑎᒍᑦ ᐊᑐᕐᑕᐅᓲᒥᒃ ᐊᑕᐅᓯᕐᒥᒃ ᑐᖅᖓᕕᖃᕐᑐᒥᒃ, ᐅᕐᑳᓚᐅᑎᒥᒃ ᐊᑐᕐᑐᖅ ᐱᐅᓯᐅᒥᑎᑦᓯᒍᑎᒃ ᐊᑐᕐᑏᑦ ᐊᑑᑎᔭᖏᓐᓂᑦ ᐃᒥᕐᑕᑕᐅᒍᒪᓕᕋᒥᒃ ᐃᒪᓗᒃᓂᐊᑕᐅᒍᒪᓕᕐᒪᑕᓗ ᑐᓴᐅᒪᖃᑎᒌᓐᓂᓂᓗ. ᑖᓐᓇ ᐃᓕᔭᕕᓂᖅ ᕿᐊᔨᒃᑯᑦᓂ ᐅᑭᐅᕐᑕᑐᒥᓗ ᓄᓇᓕᖏᓐᓂᑦ ᐃᑲᔪᕐᓯᓂᐊᕐᑐᖅ ᓄᐊᑦᓯᓗᑎᑦ ᓇᓗᓐᕐᓯᓗᑎᓗ ᐱᐅᓯᐅᒥᒋᐊᓐᓂᑦ. ᐃᑲᔪᕐᓯᒍᓐᓇᒥᔪᖅ ᐃᒥᕐᑕᐅᑏ ᓇᐅᒃᑰᓂᓇᓂᐊᕐᑕᖏᓐᓂᑦ ᐋᕐᕿᓗᑎᑦ ᓈᒻᒪᓈᕐᑐᓗᓂ ᓄᓇᒃᑰᔪᓂᓗ ᓱᒃᑯᐸᓪᓕᐊᓂᖓ ᓱᒃᕿᓂᕐᓴᐅᓗᓂ ᐅᕐᓱᐊᓗᑦᑐᖏᓐᓂᓴᐅᓗᑎᓗ. ᐆᑦᑐᕋᐅᑎᒃ ᐱᐅᒋᔭᐅᓐᓂᕐᑯᖅ ᐅᑭᐅᕐᑕᑐᒥ ᓄᓇᓕᖓᓄᑦ ᑰᑦᔪᐊᒥ, ᐆᑦᑐᕋᕐᓂᖅ ᑲᔪᓯᖏᓐᓇᕐᑯᖅ.

- **ᑲᖏᕐᓱᐊᓗᑦᔪᐊᖅ**
  - ᖃᐅᔨᓴᒻᒪᓇᑦᑐᐃᑦ – ᑯᕕᓐᓂᖃᕐᒪᖔᑦ ᓱᓪᓗᓕᐊᓗᓐᓂ; ᑯᕕᓐᓂᖃᕐᒪᖔᑦ ᖃᓇᑕᐅᕋᑦ ᖃᐅᔨᓴᐅᑏᑦ ᐊᐅᓪᓚᑎᑕᐅᕋᓱᐊᕐᑐᑦ

- **ᑲᖏᕐᓱᒃ**
    - ᑕᐅᕐᓯᑕᐅᒪᔪᖅ ᑕᓇᐅᖕᒍᔭᐅᑦᓱᓂ ᐃᕐᕈᑑᑎᑕᓕᒃ **(ᐱᓇᓱᐊᕐᑕᐅᖏᓐᓇᑐᖅ);**
    - ᐋᕐᕿᓱᐃᓂᖅ ᐆᓇᕐᑐᖃᐅᑎᒥᒃ ᓱᓪᓗᓕᖃᐅᑎᒥ ᐃᒥᕐᑕᕕᖃᐅᑎᒥᓪᓗ

- **ᖁᐊᕐᑕᖅ**
    - ᑲᔪᓯᑦᓯᐊᓯᒪᔪᖅ ᐃᑲᔪᕐᑕᐅᓂᖓ ᑲᑭᒫᐱᒃᑯᑦ ᐊᐅᓚᒐᓱᐊᕐᓱᒋᑦ ᖁᐊᕐᓯᒪᔪᑦ ᓱᓪᓗᓖᑦ ᐊᒻᒪᓗ ᑕᓯᕐᒥᒃ ᐃᖏᕐᕋᐅᑏᑦ ᐅᕐᓱᕈᑎᖏᑦ ᑯᕕᑦᓯᒪᓂᖏᑦ;
    - ᓂᐅᕕᕐᓯᒪᔪᑦ ᐳᑦᑕᖁᑎᒥᒃ ᒥᓪᓗᐊᕈᑎᑦᓴᒥᒃ ᓱᖏᕐᑑᑎᐅᖁᓪᓗᒍ ᐃᒪᑐᐃᓐᓇᒥᒃ ᒥᓪᓗᐊᖁᓪᓗᒋᑦ ᐅᐃᒪᓇᕐᑐᖃᑲᓪᓚᓂᕐᐸᑦ;

- **ᑲᖏᕐᓱᔪᐊᖅ**
    - ᓱᓪᓗᓕᖅ ᐃᓱᐃᓪᓕᓯᒪᔪᖅ ᐊᒻᒪᓗ ᑯᕕᓂᖓ ᖃᐅᔨᓴᕐᑕᐅᓂᕐᒦᑐᖅ;

- **ᐃᕗᔨᕕᒃ**
    - ᐋᕐᕿᓱᐃᓂᖅ ᓱᓪᓗᓕᐅᑉ ᐱᑐᕈᑎᖓ ᐊᓕᑦᓯᒪᓂᖓᓂᑦ ᐊᒻᒪᓗ ᐋᕐᕿᓱᒋᐊᓪᓚᓯᒋᑦ ᐃᒪᕐᑑᑏᑦ;
    - ᐃᑲᔪᕐᓱᒋᑦ ᑲᑭᒫᐱᒃᑯᑦ ᒫᓐᓇᓯᐅᑎᑦᓴᒥᒃ ᐊᐅᓚᐅᑎᑦᓴᒥᒃ ᐃᒥᕐᑕᕕᒻᒥ ᐊᒻᒪᓗ ᐱᒋᐅᕐᓴᓯᒍ ᓄᑖᖅ ᑲᒪᔨᖅᖅᒍᑐᖅ;
    - ᓱᒃᑯᓯᒪᔪᖅ UV ᐃᑯᒪᐅᑎᖃᕐᑎᓯᒍᑎ, ᖃᓇᑕᐅᔭᒧᑦ ᐱᑐᑦᓯᒪᐅᑎ, ᐊᒻᒪᓗ ᐊᐅᓚᐅᑏᑦ ᐋᕐᕿᓯᒪᓂᖏᑦ;

- **ᐳᕕᕐᓂᑐᖅ**
    - ᒫᓐᓇᓯᐅᑎ ᐃᒪᕐᒥᒃ ᓱᓪᓗᓕ ᐋᕐᕿᒋᐊᕐᑕᐅᔪᕕᓂᖅ ᐊᒻᒪᓗ ᐊᑐᕐᑕᐅᓱᓂ ᑎᑲᖅᖓᓂ;
    - ᐋᕐᕿᓱᐃᓃᑦ ᐊᑎᓐᓇᓂᐊᕐᑐᒥᒃ ᓱᒃᑯᓂᐊᖅᖏᑐᒥᒃ ᓱᓪᓗᓕᒻᒥᒃ ᐱᔭᕇᕐᑕᐅᓯᒪᔪᑦ, ᐊᒻᒪᓗ ᐱᕐᑯᑏᑦ ᑎᑭᓴᕐᑕᐅᓯᒪᓕᕐᓱᑎᒃ. ᐱᓇᓱᐊᕐᑕᐅᖑᓱᑦᑐᑦ ᓯᐸᑎᒻᐱᓇᒥᒃ;
    - MPW, ᐱᓇᓱᐊᖃᑎᒋᑦᓱᒍ ᐳᕕᕐᓂᑐᖅ, ᐃᓚᐅᕕᖃᓛᕐᑐᑦ ᑕᒻᒪᓯᒪᔪᓐᓂᐊᑕᐅᔪᓄᑦ ᑯᐯᒃᑯᑦ ᑲᒪᑭᖅᒪᓄᑦ ᕿᒥᕐᕈᕐᑯᓪᓗᒋᑦ ᐃᒪᐅᑉ ᒥᑦᓴᓄᑦ ᐱᓗᓗᑕᐅᓯᒪᔪᒥᒃ ᐅᐱᖅᖓᓴᒥ ᓄᓇᓕᒻᒥᒃ. MPW ᐅᖃᖃᑎᖃᖃᑦᑕᑐᖅ ᓄᓇᓕᒻᒥᒃ, DGO, ᐊᒻᒪᓗ ᑲᑭᒪᒃᑯᑦ ᓇᓗᓐᕐᓯᒪᓯᐊᕐᓂᓖᑦ ᐋᕐᕿᓯᒪᐅᑎᑦᓴᓂᒃ ᓯᕗᓂᕐᒥᒃ ᐃᒣᒋᐊᓪᓚᕐᑯᓇᒍ ᐱᓇᓱᐊᖃᑎᒌᓐᓂᓖᑦ ᐊᔪᐃᓐᓇᕈᑎᖃᕐᓱᑎᒃ.

- **ᐅᒥᐅᔭᖅ**
    - ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖓ ᑯᓗᐊᓈᓐᒥᒃ ᐃᓕᐅᕐᕐᕿᒍᑎ – ᓴᓇᔭᐅᓂᖓ ᐱᔭᕇᕐᑕᐅᓯᒪᔪᖅ; ᓂᓇᐅᒋᔭᐅᔪᖅ ᐊᑐᕐᑕᐅᓛᕐᓂᖓ ᐃᓕᔭᐅᓂᖓᓗ ᐅᑭᐊᑦᓴᖅ 2025-ᒥ;

- **ᓄᑕᐅᓯᓕᕐᑐᐃᓂᖅ – ᐃᖏᕐᕋᐅᑏᑦ ᐊᒻᒪᓗ ᐃᖏᕐᕋᐅᑎᕐᓗᑦ**
    - ᑕᒡᒐᓂ ᐊᕐᕌᒍᒥ ᐃᖏᕐᕋᐅᑎᕐᓚᓂᑦ ᐱᑖᓇᐊᓪᓛᓃᑦ ᐱᔭᕇᕐᓯᒪᔪᑦ, ᐊᒻᒪᓗ ᐅᒥᐊᕐᔪᐊᑎᒍᑦ ᑎᑭᓴᕕᓃᑦ ᐱᔭᕇᕐᓯᒪᔪᑦ ᑲᑭᒫᐱᒃᑯᓄᕐᑐᑦ. ᐃᓚᒋᐊᓪᓚᑐᒥᒃ ᑎᑭᑕᐅᓇᐊᓪᓚᓛᕐᑐᑦ ᑭᖑᓪᓕᐸᓂᑦ ᐅᒥᐊᕐᔪᐊᑎᒍᑦ;
    - ᖁᓛᑦ (10) ᑲᑭᒫᐱᒃᑯᑦ ᐅᐸᑦᑕᐅᓯᒪᔪᕕᓃᑦ ᓴᓇᔨᓄᑦ-ᐃᓕᓴᔨᓄᑦ, ᐃᑲᔪᕐᓱᑎᒃ ᓯᕐᑯᒥᓯᒪᔪᓐᓂᐊᓂᕐᒥᒃ ᐊᒻᒪᓗ ᓱᒃᑯᑐᓕᑎᑦᓯᓂᕐᒥᒃ ᑲᒪᑦᓱᑎᒃ.

ᑲᑭᒫᐱᒃᑯᑦ ᐃᕐᖃᐅᒪᑦᓯᓇᐊᓛᑦ ᐅᖃᕐᖃᑎᖃᓐᓂᓴᐅᒋᐊᕐᖃᒐᒥᑦ ᐱᑦᔪᑎᕐᖃᓪᓗᑎᑦ ᖃᓄᐃᑦᑐᑰᓕᕐᒪᖔᑕ ᓈᒻᒪᑐᒻᒥ ᐸᕐᓇᕈᑕᐅᓂᐊᒻᒪᑕ ᐊᑐᒋᐊᓕᒻᒥᓂᑦ ᒋᐊᖃᓕᑐᐊᕈᑎᑦ. ᐅᑦᑑᒐᑦ ᐅᑦᑐᑕᐅᖏᓐᓈᑐᐃᑦ ᐱᐅᒡᒍᑏᑦ ᐅᐸᓗᓲᖅᒍᒻᒪᑕ ᐊᑐᒻᒪᓗ ᓈᒻᒪᓈᓐᓂᖏᑦ ᐅᓪᓗᕐᑯᑎᓐᓂ ᐊᐅᓪᓚᑎᑦᓯᒋᐊᖃᓲᒍᒻᒪᑕ ᓄᑖᓐᓂᑦ ᐃᖏᕐᕋᐅᑎᓐᓂ, ᑲᑭᒫᐱᐅᑉ ᐱᓇᓱᒐᖏᑦ ᓴᓇᒪᑦᓯᐊᒪᖔᑕ ᖃᐅᔨᓴᖃᑦᑕᓗᑎᑦ ᐊᐅᓚᑦᓯᓯᐊᓪᓗᑎᓗ ᐱᐅᓂᑦᓴᐅᕗᖅ.

ᐃᓱᕐᑮᑏᑦ ᐱᓇᓱᑦᑕᐅᓂᖓ 5 (2023-2026) ᑐᕐᖃᑦᕕᒃ ᓄᓇᓕᓕᕆᔨᑦ ᐃᓪᓗᓕᕆᓂᕐᒧᓗ (MAMH)

ᐱᓇᓱᑦᑕᐅᔪᖅ, ᑎᔭᐅᒍᓯᒋᒻᒥᔭᖓ ᐅᑭᐅᕐᑕᑐᒥ ᓄᓇᓕᖕᒋᓐᓂᑦ ᓄᓇᓕᐊᕈᕐᓂ ᐃᓪᓗᒪᕆᓐᓄᓕᖓᔪᖅ ᐊᖏᕐᖃᑎᒌᒍᑎᒃ, ᐊᑎᓕᐅᕈᑎᐅᓐᓂᕐᑯᖅ ᕿᐊᔨᒃᑯᓄᑦ ᐊᒻᒪᓗ ᑐᕐᖃᑦᕕᖓᓄᑦ ᓄᓇᓕᕆᔨᑦ ᐃᓪᓗᓕᕆᓂᕐᒧᓗᒃᑯᓗ ᐁᕆᓕ 2024ᒥ ᐃᓪᓗᒪᕆᓕᐅᕐᓗᑎᑦ ᐱᐅᓯᐅᒥᒋᐊᕐᑎᓯᓗᑎᓗ ᐃᓪᓗᒪᕆᓐᓂᑦ. ᑮᓇᐅᔭᖃᕐᑎᓯᔪᖅ $153.8 ᒥᓕᐊᓐᓂᑦ ᕿᐊᔨᒃᑯᓄᑦ ᐃᓪᓗᒪᕆᓕᐅᕐᓂᓄᑦ ᖃᐅᔨᓴᕐᓂᒧᓗ ᐅᑭᐅᕐᑕᑐᒥ ᓄᓇᓕᓐᓂᑦ ᐊᒻᒪᓗ ᐃᓂᕐᕿᑎᑦᓯᓂᕐᒧᑦ ᐱᓇᓱᑦᑕᐅᔪᒥᒃ.

ᐅᓪᓗᒥᒧᑦ ᑎᑭᑦᓱᒍ, 135 ᐱᓇᓱᐊᕐᑕᐅᓯᒪᓕᕐᑐᑦ ᐊᒻᒪᓗ ᑮᓇᐅᔭᑦ ᑐᕌᕐᑕᖏᑦ ᐅᓄᕐᓂᖃᕐᓯᑎᒃ $152M ᓂᕈᐊᕈᑎᐅᓯᒪᓕᕐᑐᑦ ᐊᒻᒪᓗ ᑲᒪᒋᔭᐅᓂᕐᒥᓯᑎᒃ, ᐱᒍᑦᔨᓂᖃᕐᓯᑎᒃ 99.2%-ᒥᒃ ᐅᓄᕐᓂᐹᖓᓄᑦ ᑎᑭᐅᑎᓯᒪᑦᓯᑎᒃ. $1.25M ᐊᒥᐊᒃᑯᐃᑦ, ᐊᕕᑦᑐᑕᐅᓯᒪᔪᑦ ᐊᕐᕐᑯᑎᓄᑦ ($142.5K) ᐊᒻᒪᓗ ᓄᑕᐅᓯᓕᕐᑐᐃᓂᕐᓄᑦ ($88.5K), ᐊᒥᐊᒃᑯᓯᒋᑦ $19K ᐊᑐᐃᓐᓂᑦ ᐊᓯᓕᒫᖕᒋᓐᓄᑦ ᐃᓪᓗᓈᓕᖓᑎᓪᓗᒍ. ᑕᑯᒋᐊᕐᓗᒍ ᐅᐃᒍᖓ 1 ᑐᑭᓯᒋᐊᑦᓯᐊᕈᒪᒍᕕᑦ.

ᓯᐃᓗᓕᖕᒋᑦ 1 – ᐃᒪᑦᓯᐊᕐᑲᐅᑎᒥᒃ ᐃᓪᓗᒪᕆᖕᒋᑦ

- **ᐊᐅᐸᓗᒃ**
  - ᖃᕐᑎᑎᕆᓈᕐᓯᒪᓕᕐᑐᑦ;
  - ᐃᒪᕐᑲᐅᑎᑦᓴᑦ ᑎᑭᑎᑦᐅᓯᒪᓕᕐᑐᑦ ᐃᓂᖕᒋᓐᓄᑦ;
  - ᑐᖕᖓᕕᑦᓴᖓ ᐊᒻᒪᓗ ᐊᓯᖕᒋᑦ ᐱᓇᓱᐊᕐᑕᐅᒋᐊᓖᑦ ᐱᒋᐊᕐᑕᐅᓯᒪᓕᕐᑐᑦ ᐱᔭᕇᕐᑕᐅᖑᓯᑦᓯᑎᒃ ᐅᑭᐊᑦᓴᖅ 2026-ᒥ;

- **ᕐᑯᐊᕐᑕᖅ**
  - CFT ᓂᐅᕕᕈᑎᑦᓴᑦ ᓂᕈᒥᑦᑐᒥᒃ ᖃᐅᔨᓴᐅᑎ ᐊᑦᓱᓈᖅ ᐱᔭᕇᕐᓯᒪᓕᕐᑐᖅ, ᐊᒻᒪᓗ ᐊᑦᓱᓈᓕᐅᕐᓂᖅ, ᐊᐅᓪᓚᑎᑕᐅᓛᕐᓂᐊᓯᑎᑦ ᐆᒃᑑᐱᓇᒥ;
  - ᓴᓇᓂᑦ ᐱᓇᓱᐊᕐᑕᐅᓂᖕᒋᑦ ᐃᓕᐅᕐᕐᕿᓂᕐᒧᑦ ᐱᓇᓱᐊᕐᑌᑦ;

- **ᑲᖕᒋᕐᓱᒃ**
  - ᓂᕈᒥᑦᑦᑐᒥᒃ ᖃᐅᔨᓴᐅᑎ ᐊᑦᓱᓈᖅ ᐃᓕᔭᐅᓂᑦᓴᖓᓄᑦ ᐱᓇᓱᑦᑐᓴᕐᑖᓯᒪᓕᕐᑐᑦ, ᐊᒻᒪᓗ ᐱᒋᐊᓛᕐᓂᐊᓯᑎᒃ ᐅᐱᕐᖓᖑᓛᕐᑐᒥᑦ
  - ᓯᓪᓗᓖᑦ ᑯᕕᓯᕕᑦ ᐃᒥᕐᑕᕕᒻᒥ ᐃᓕᔭᐅᔪᕕᓖᑦ;
  - HVAC ᑲᒪᒋᔭᐅᓂᖓ ᐃᒥᕐᑕᕕᒻᒥ ᐱᔭᕇᕐᓯᒪᔪᖅ 100%-ᒥᒃ;

- **ᓴᓪᓗᐃᑦ**
  - ᐃᓕᐅᕐᕐᕿᕕᑦ ᑐᓴᕐᑎᓯᐅᑎᖕᒋᑦ: ᐋᕐᕿᓯᐃᓖᑦ ᐱᓇᓱᐊᕐᓖᑦ ᑲᒪᒋᔭᐅᔪᑦ ᐱᐅᓴᕐᑕᐅᓯᑎᒃ; ᐱᔭᕇᕐᑕᐅᓛᕐᓂᖕᒋᑦ ᓂᕆᐅᒋᔭᐅᔪᑦ ᐊᕐᕌᒍᑉ ᓈᓂᖓᓂ;

- **ᐃᕗᔨᕕᒃ**
  - ᐱᓇᓱᒍᑦᔨᓂᕐᒧᑦ ᐊᖏᕐᓯᒪᐅᑎ ᑐᓂᔭᐅᔪᕕᓂᖅ ᐃᓚᒋᐊᕐᑕᐅᒍᑎᑦᓴᖓᓄᑦ ᐃᒥᕐᑕᕕᐅᑉ ᐃᑎᕐᕕᖓ ᐊᒻᒪᓗ ᒥᓪᓗᐊᕕᖓ. ᓴᓇᔭᐅᓂᓇᓛᕐᑕᖓ ᐸᕐᓇᑕᐅᓯᒪᔪᖅ ᐅᒥᐊᕐᔪᐊᑉ ᑎᑭᑦᑐᕕᓂᐅᑉᐸᑦ ᑭᖑᓪᓕᖅ;

- **ᐊᑯᓕᕕᒃ**
  - ᓴᓇᓃᑦ ᐱᒋᐊᕐᓯᒪᓕᕐᑐᑦ ᐃᓚᒋᐊᕐᑕᐅᓂᑦᓴᖓᑕ ᐃᒥᕐᑕᕕᒻᒥ ᐃᒪᕐᑲᐅᑎᑦᓴᖅ ᕐᑯᐱᕐᕈᐃᔭᕐᑕᐅᓯᒪᔪᓄᑦ, ᐱᔭᕇᕐᑕᐅᓛᕐᓂᖓ ᓂᕆᐅᒋᔭᐅᔪᖅ ᒫᑦᔨ 2027-ᒥ;

- **ᑰᑦᔪᐊᕋᐱᒃ**
  - ᐱᓇᓱᐊᕐᓃᑦ ᓄᑕᐅᓯᓕᕐᑐᐃᓂᕐᒧᑦ ᐊᐅᓚᐅᑎᓂᑦ ᐊᒻᒪᓗ ᐋᕐᕿᓯᒪᐅᑏᑦ ᐃᑯᒪᐅᑎᒍᕐᑐᖕᒋᑦ ᐱᔭᕇᕐᑕᐅᓯᒪᓕᕐᑐᑦ, ᐊᒻᒪᓗ ᐃᓱᐃᓪᓕᖓᔪᓂᑦ ᓇᓗᓐᓴᓂᕐᒥᑐᑦ ᒫᓐᓇ;

- **ᐃᕗᔾᕕᒃ, ᐳᕕᕐᓂᑐᖅ ᐊᒻᒪᓗ ᐃᓄᒃᔪᐊᒃ ᐱᓇᓱᐊᕐᑌᑦ, ᐅᕐᕖᓱᓴᐅᑏᑦ, ᐊᒻᒪᓗ ᓱᓪᓗᓕᖏᑦ ᓄᑕᐅᓱᓕᕐᑕᐅᓂᖏᑦ:**
  - ᐃᓕᐅᕐᕐᕋᕕᑦ ᑐᓴᕐᑎᓯᐅᑎᖏᑦ: ᑰᕐᕿᓱᐃᓃᑦ ᐱᓇᓱᐊᕐᓃᑦ ᑲᒪᒋᔭᐅᔪᑦ ᐱᐅᓴᕐᑕᐅᓱᑎᒃ; ᐱᔭᕇᕐᑕᐅᓛᕐᓂᖏᑦ ᓂᕆᐅᒋᔭᐅᔪᑦ ᐊᕐᕌᒍᑉ ᓈᓂᖓᓂ.

ᓱᓇᐅᓂᖏᑦ 2 – ᐃᒪᓗᑲᕐᓂᐊᕕᒃ ᐊᒻᒪᓗ ᓱᕈᔪᒻᒧᑦ ᐊᓂᐅᓗ ᐊᐅᓐᓂᖓᓄᑦ ᐃᒪᖅ ᓄᐊᑦᑐᐃᑦ ᐃᓪᓗᒪᓇᕐᑯᑎᖏᑦ

- **ᑲᖏᕐᓱᒃ**
  - ᖃᐅᔨᓴᕐᓃᑦ ᐃᒪᓗᕿᑦ ᓱᓪᓗᓕᖃᐅᑎᒥ ᑲᒪᒋᔭᐅᔪᑦ; ᖃᓄᐃᖅᖏᐸᑦ, ᓴᓇᔭᐅᓂᑦᓴᖓ ᐸᕐᓇᑕᐅᓛᕐᑐᖅ ᐊᓪᓗᒋᐊᕈᑎᐅᓗᓂ ᐱᓇᓱᐊᕐᑕᖅ;

- **ᑲᖏᕐᓱᔪᐊᖅ**
  - ᓴᓇᓃᑦ ᐅᑎᕐᕕᐅᓯᒪᓕᕐᑐᑦ ᐊᒻᒪᓗ ᐱᔭᕇᕐᑕᐅᓛᕐᓂᖓ ᓂᕆᐅᒋᔭᐅᔪᖅ ᓈᕕᒻᐱᕆ 2026-ᒥ;

- **ᓴᓪᓗᐃᑦ**
  - ᑰᕐᕿᓱᐃᓂᖅ ᖁᐊᕇᖁᑎᒥᒃ ᐃᓗᓐᓇᖓ ᐱᔭᕇᕐᓯᒪᓕᕐᑐᖅ; ᐃᓚᖓᑦ ᐱᐅᓴᕐᑕᐅᓇᐊᖃᓛᕐᓂᐊᑐᖅ, ᐱᐅᓴᔨᑦ ᓴᓇᓂᕐᒧᑦ ᖃᐅᔨᓴᕐᑎᖏᑦ ᑲᒪᖏᓐᓇᑐᑦ;

- **ᐃᓄᒃᔪᐊᒃ**
  - ᐱᓇᓱᐊᕋᑦᓴᑦ ᑰᕐᕿᓱᐃᓂᖅ ᐃᒪᓗᑲᖃᐅᑎᐅᑉ ᑰᕐᕿᓱᒪᓂᖓᓂᒃ: ᖃᐅᔨᓴᕐᓂᒦᑦᑐᑦ ᐊᒻᒪᓗ ᑲᒪᓂᖃᖃᑦᑕᑐᑦ ᑰᕐᕿᓱᐃᑦᓱᑎᒃ ᖃᓄᐃᓗᒍᑎᑦᓴᓂᒃ ᑐᕈᑖᓇᒐᓱᐊᕐᓱᑎᒃ;

- **ᐅᒥᐅᔭᖅ**
  - CFT ᐃᓕᔭᐅᓂᑦᓴᖏᓐᓄᑦ ᖃᐅᓯᓕᓈᒃᑯᑏᑦ ᐱᒋᐊᕐᑕᐅᓯᒪᔪᑦ ᐱᖓᔪᕕᑦᓱᒍ, ᐅᑕᕐᕿᓂᕐᒦᑐᑦ ᖃᐅᔨᑎᑦᓯᒍᑎᓂᒃ; ᓴᓇᓃᑦ ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᓂᖏᑦ ᓂᕆᐅᒋᔭᐅᔪᑦ ᑕᒡᒐᓂ ᐊᕐᕌᒍᒥ.

ᓱᓇᐅᓂᖏᑦ 3 – ᓄᓇᓕᐊᕈᕐᓂ ᐱᒍᑦᔨᒍᑎᑦ ᐃᓪᓗᒪᓇᕐᑯᑎᖏᑦ

ᐱᓇᓱᐊᕋᑦᓴᓄᑦ ᑐᑦᓯᕋᖅᒍᓯᒪᓕᕐᑐᑦ, ᐊᒻᒪᓗ ᖃᐅᔨᓴᕐᓃᑦ ᐱᒻᒪᓇᐅᑎᑕᐅᑦᓱᑎᒃ ᐊᒻᒪᓗ ᓂᕈᐊᕐᓃᑦ ᐱᓇᓱᐊᕋᑦᓴᓂᑦ ᐊᖏᕐᑕᐅᓂᑦᓴᖏᑦ

- **ᕐᑯᐊᕐᑕᖅ**
  - ᑲᑦᒫᐱᒃᑯᑦ ᐊᓪᓚᕕᖓᑦ ᐅᐃᒪᓇᕐᑐᒥᒃ ᓄᑕᐅᓱᓕᕐᑕᐅᓇᐊᖃᕐᓂᖓ; ᓴᓇᓃᑦ ᐱᒋᐊᕐᑕᐅᓯᒪᓕᕐᓱᑎᒃ ᐊᒻᒪᓗ ᐱᔭᕇᕐᑕᐅᓛᓇᐊᖓ ᓂᕆᐅᒋᔭᐅᔪᖅ ᓈᕕᒻᐱᕆ 2025 ᓈᓂᖓᓂ.

ᐱᓇᓱᐊᕐᕕᒃ 4 – ᓴᓃᑦ ᐊᐅᓚᑕᐅᓂᖏᑦ

- **ᐃᓄᒃᔪᐊᒃ**
  - ᐱᐅᓴᓂᖅ ᐱᓇᓱᐊᕐᓂᖅ 2-ᒥ ᓄᑖᒥ ᓴᓂᖃᐅᑎᑦᓴᒥ ᑲᔪᓯᐅᑦᔭᐅᔪᖅ, ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᓱᓂ ᓯᑉᑎᒻᐱᕆ 2025-ᒥ; ᓴᓇᓃᑦ ᐱᔭᕇᕐᑕᐅᒋᐊᓕᒃ ᐱᓇᓱᐊᕐᓂᖅ 6-ᒥ.

ᓱᓇᐅᓂᖏᑦ 5 – ᓄᓇᓕᐅᑉ ᑐᓴᐅᑎᖓᑕ ᐃᓪᓗᖓ

- **ᑰᑦᔪᐊᖅ**
  - ᐱᐅᓴᓃᑦ ᑲᒪᒋᔭᐅᔪᑦ ᐱᐅᔫᓂᖓ ᐊᒻᒪᓗ ᑯᕕᓂᖓ ᐱᐅᓯᐅᒥᕐᑯᓪᓗᒍ ᐃᓂᖓᓂ A ᐊᒻᒪᓗ ᓄᑖᒥᒃ ᐊᕐᕌᑎᑦᓴᓕᐅᕐᓃᑦ ᐃᓂᖓ B-ᒥ ᓴᓇᕕᐅᓯᒪᔪᒥ ᑭᖑᓪᓕᐸᒥ ᐊᖏᕈᑎᐅᓯᒪᔫᑉ ᐊᖏᔪᒥ ᐱᓇᓱᐊᕐᑕᐅᑉ ᐸᕐᓄᒍᑎᕕᓂᕐᒥᒃ;

- **ᐊᐅᐸᓗᒃ**
  - ᐊᕐᕌᑎ CLC ᓴᓂᐊᓂ ᐊᖏᓕᒋᐊᕐᑕᐅᓂᖓ ᓄᑖᓄᑦ ᐃᓪᓗᓄᑦ ᓴᓇᔭᐅᕋᑖᕐᖃᒥᓐᓄᑦ ᐱᔭᕇᕐᑕᐅᓯᒪᔪᓄᑦ ᐊᕐᕌᑎᑦᓴᖃᑦᓯᐊᕐᑯᓪᓗᒍ;

- **ᖃᖏᕐᓱᒃ**
  - ᑕᓯᐊᓘᑉ ᑰᖓᒍᑦ ᐊᕐᕌᑎᑦᓴᖅ ᑐᕌᕐᑐᖅ ᓴᓂᕐᖃᐅᑎᒍᑦ ᐃᒋᑦᓯᕕᒻᒧᑦ ᓄᑖᒍᑦ, ᓄᓇᒥ ᖃᐅᔨᓴᕐᑐᕕᓃᑦ ᐱᒍᓐᓇᑎᑕᐅᓂᕐᒧᑦ ᐃᓕᒐᓯᐊᕐᓂᒧᑦ; ᐱᒍᓐᓇᕕᖃᕐᑎᑕᐅᓂᕐᒧᑦ ᐊᖏᕐᑕᐅᒍᑎ ᖃᒪᒋᔭᐅᖏᓐᓇᑐᖅ MELCCFP-ᒃᑯᓄᑦ; ᑎᒥᒐᓗᐊᕐᑎᓗᒍ, CFT ᐱᒋᐊᕐᑕᐅᓯᒪᓕᕐᑐᖅ ᓴᓇᔭᐅᓂᑦᓴᖓᓄᑦ 2026-ᒥ;

- **ᐊᑯᓕᕕᒃ**
  - ᐊᕐᕌᑎᒥᒃ ᐊᑐᕈᓐᓇᓂᖅ 2024-ᒥ ᐃᓪᓗᓕᐊᕕᓂᕐᓄᑦ ᓄᑖᓄᑦ ᓴᓇᔭᐅᓂᕐᒦᑐᓄᑦ ᐊᒻᒪᓗ ᓂᓇᐅᒋᔭᐅᔪᖅ ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᓂᖓ ᐅᑭᐊᑦᓴᖅ 2025-ᒥ;

- **ᐳᕕᕐᓂᑐᖅ**
  - ᓄᑖᖅ ᓯᐅᕋᕐᑕᕕᐅᑉ ᐊᕐᕌᑎᖓ:
    - ᖃᐅᔨᓴᕐᓃᑦ ᓄᓇᒥ ᐱᔭᕇᕐᑕᐅᓯᒪᓕᕐᑐᑦ
    - ᑐᑦᓯᕋᐅᑎ ᓴᕐᕿᑎᑕᐅᓯᒪᔪᖅ ᓂᐅᕕᕐᓂᒧᑦ ᐅᔭᕋᕐᓂᒃ ᓯᖃᓕᕕᑦᓴᒥᒃ ᓴᓇᔭᐅᓂᖓ ᐱᒋᐊᕐᑕᐅᕐᑯᓪᓗᒍ;

- **ᑰᑦᔪᐊᕋᕕᒃ**
  - ᐊᕐᕌᑎᓂᑦ ᐊᖏᓕᒋᐊᓇᓃᑦ ᐱᐅᓯᐅᒦᒋᐊᕐᓃᓗ ᓴᓂᖃᐅᑎᒍᑦ ᐃᒋᑦᓯᕕᒻᒧᑦ ᑐᕌᕐᑐᒥᒃ: ᓴᓇᓃᑦ ᐱᓇᓱᐊᕐᑕᐅᔪᑦ, 75%-ᖏᑦ ᐱᓇᓱᐊᕐᑕᐅᔪᑦᓴᑦ ᐱᔭᕇᕐᑕᐅᓛᕐᑐᓴᐅᔪᑦ 2025-ᒥ ᐊᒻᒪᓗ ᐱᔭᕇᕐᑕᐅᓗᑎᒃ ᐃᓘᓐᓇᖓ 2026-ᒥ
  - ᐊᕐᕌᓯᐅᓇᓃᑦ ᓄᓇᓕᐅᑉ ᐃᓗᐊᓂ ᐊᕐᕌᑎᓂᑦ: ᐋᕐᕿᓯᐃᓂᕐᒥᒃ ᖃᐅᔨᒪᔨᒻᒪᕇᑦ ᐱᓇᓱᐊᕐᓂᖏᑦ ᐱᔭᕇᕐᓯᒪᓕᕐᑐᑦ, ᐊᒻᒪᓗ ᑐᑦᓯᕋᐅᑏᑦ ᓴᕐᕿᑎᑕᐅᓯᒪᓕᕐᑐᑦ; ᐅᑕᕐᕿᓂᕐᒦᑐᑦ ᐅᓄᓕᐅᑎᔪᓂ;

- ᐸᕐᓐᓂᖅ ᓱᖃᑦᓯᐅᑎᑦᓴᓂᑦ ᓄᑖᓄᑦ ᐃᓪᓗᓴᕐᓄᑦ ᐱᓇᓱᐊᕋᑦᓴᓄᑦ ᓄᓇᓕᓕᒫᑦ ᑲᑦᒫᐱᖏᓐᓂᑦ ᑲᔪᓯᐅᑦᔭᐅᔪᑦ ᐱᓇᓱᐊᖃᑎᒋᑦᓯᒋᑦ ᓄᓇᒥ ᐊᑐᕐᓂᒧᑦ ᐸᕐᓐᔨᓄᑦ ᓄᑕᐅᓯᓕᑎᕈᓐᓇᑐᓕᓇᓂᕐᒧᑦ ᐱᓇᓱᑦᕕᖓᓗ ᐊᒻᒪᓗ ᒪᑭᑦᕕᑯᑦ.

ᓱᓇᐅᓂᖏᑦ 6 – ᐃᓂᕋᐅᑎᒻᒪᕆᑦ

- MAMH ᐊᖏᕐᓯᒪᓕᕐᑐᖅ ᕿᑦᓯᒍᓐᓇᓕᖓᓕᕐᓱᓂ ᑮᓇᐅᔭᖃᕐᑎᓯᐅᑎᒋᐊᓪᓚᓂᒃ ᐃᖏᕐᕋᐅᑎᓄᑦ ᐱᕐᑯᑎᓄᑦ, ᐊᒻᒪᓗ ᐊᑭᑭᓐᓂᐸᕐᓯᐅᕈᑎᓂᒃ ᐸᕐᓐᒍᑏᑦ ᖃᒪᒋᔭᐅᓕᕐᓱᑎᒃ ᓂᐅᕕᐊᒍᓂᖏᓐᓄᑦ ᑐᖕᖓᕕᓃᑦ ᐊᖏᕐᑕᐅᓯᒪᔪᓂᒃ ᖃᓄᐃᓕᖓᓂᑦᓴᖏᑦᑕ. ᑎᒥᓕᖓᓂᖓ ᒪᓕᑦᓯᒍ, ᐊᒥᓱᕕᑦᓱᑎᒃ ᐊᑭᑭᓐᓂᐸᕐᓯᐅᕈᑏᑦ ᐊᒥᓱᑦ ᓄᐃᑕᐅᓯᒪᓕᕐᓱᑎᒃ, ᐊᒻᒪᓗ ᑎᑭᓴᒍᑕᐅᓯᒪᓕᕐᓱᑎᒃ ᑐᖕᖓᕕᒋᑦᓱᒍ ᐊᖏᕐᑕᐅᓯᒪᔪᖅ ᐱᔪᓐᓇᕈᑎᒋᒋᐊᓕᒥᓂᒃ ᐱᔪᓐᓇᓂᓕᐅᑉ.

- ᑲᑎᑦᓱᒋᑦ 81 ᓄᑖᑦ ᐱᓇᓲᑎᓂᑦ ᓂᐅᕕᕐᓃᑦ ᐊᒻᒪᓗ ᖃᐅᔨᓴᕐᓃᑦ ᓯᕐᕋᒥᓯᒪᔪᓂᒃ ᑮᓇᐅᔭᓂᑦ ᑐᕌᖓᖃᕐᓱᑎᒃ $33.75 ᒥᓕᐊᓐ ᐱᒋᐊᕐᑕᐅᓯᒪᓕᕐᑐᑦ, ᐊᒻᒪᓗ ᐊᐅᓪᓚᑎᑕᐅᓂᑦᓴᖏᑦ ᑲᒪᒋᔭᐅᔪᑦ, ᓂᓇᐅᒋᔭᐅᔪᑦ ᐱᔭᕇᓛᕐᓂᐊᓂᖏᓐᓄᑦ ᐅᐱᖕᒫᖅ 2026-ᒥ;

ᖃᐅᔨᒪᔭᐅᒋᐊᓕᒃ: ᓄᑖᑦ ᓂᐅᕕᐊᕕᓃᑦ ᑕᒻᒨᓇ ᐱᓇᓱᐊᕐᑕᐅᔪᑎᒍᑦ ᑲᑭᒫᐱᒃᑯᑦ ᐱᓇᓱᐊᕋᑦᓴᖏᓐᓄᓕᖓᔪᑦ ᐊᒻᒪᓗ ᐱᒍᑦᔨᐅᑎᖏᓐᓄᑦ ᑲᑭᒫᐱᒃᑯᑦ ᓄᓇᖏᓐᓂ, ᐊᒻᒪᓗ ᐊᑦᑕᑐᕐᑕᐅᔪᑦᓴᐅᒐᑎᒃ ᐱᓇᓱᕈᑦᔨᔪᓄᑦ ᐊᒻᒪᓗ ᐊᓯᖏᓐᓄᑦ ᑎᒥᐅᔪᓄᑦ ᑲᑭᒫᐱᒃᑯᓄᓕᖓᖕᒋᑐᓄᑦ ᐱᓇᓱᐊᕐᓂᓕᓐᓄᑦ.

ᐱᕙᓪᓕᐅᑏᑦ 5 –
ᐊᓪᓚᕕᖓ ᐊᓪᓚᓂᑦ ᐃᓄᖕᓂᓗ ᐱᓇᓱᖃᑎᖃᕐᓂᒧᑦ – SAA-ᖑᕐᖃᑦᑕᓯᒪᔪᖅ

MPW-ᑯᑦ ᑲᒪᒋᔭᑦᓴᔭᖃᕐᖅᑯᑦ ᓄᓇᓕᐅᑉ ᐃᓪᓗᒪᓇᕐᑯᑎᖏᖕᓂᑦ ᐱᓇᓱᑦᑕᐅᔪᓂᑦ ᑮᓇᐅᔭᖃᕐᑎᓯᓂᒃᑯᑦ ᑐᖕᖓᕕᒋᔭᐅᔪᓂᑦ ᓄᓇᖃᕐᑲᓯᒪᔪᓂ ᐱᒋᐊᕐᑎᑕᕕᓂᕐᓂᑦ ᑮᓇᐅᔭᕐᑐᕈᑎᖏᖕᓂᑦ IV-ᖓᓂᒃ ᓄᓇᕕᒻᒥ, ᑐᔭᐅᓲᖑᒻᒥᔪᖅ ᐱᕙᓪᓕᐅᑏᑦ 5. ᑖᓐᓇ ᐊᖏᕐᖃᑎᒌᒍᑎᒃ ᓄᐃᑕᕕᓂᖅ ᐃᓚᐅᔪᐃᑦ ᑐᓂᒪᓂᖏᓐᓄᑦ ᑮᓇᐅᔭᑎᒍᑦ ᐱᕙᓪᓕᐊᑎᑦᓯᒪᓱᓐᓂᒧᑦ, ᓄᐃᑦᓱᓱᑎᑦ ᐅᕝᕙᓗᓐᓃᑦ ᐊᑕᐅᓯᖕᖑᑎᑦᓱᓱᑎᑦ ᐱᓇᓱᒐᕐᓂᑦ, ᐱᒋᐊᕐᑎᓯᒍᑎᒥᒃ ᐅᕝᕙᓗᓐᓃᑦ ᐱᕙᓪᓕᐊᑎᑦᓯᓂᕐᒧᑦ ᒪᑭᑕᒐᓱᐊᕈᑎᓂᑦ, ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖓᓗ ᐱᐅᓯᐅᒥᑎᑕᐅᓂᖓᓗ ᐃᓪᓗᒪᓇᕐᑯᑎᖓ ᖃᓄᐃᖕᖏᓯᐊᓕᐊᒥᑎᒐᓱᓪᓗᖏᑦ ᐃᓄᕐᑯᑎᖏᑦ ᐃᓅᓯᖏᓪᓗ ᑲᑎᕕᒃ ᓄᓇᕐᑯᑎᖓᓂ.

ᐊᕐᕕᑎᒋᑦᓱᒍ IFF IV-ᒥ, ᑯᐯᒃᑯᑦ ᐊᑐᐃᓐᓇᐅᑎᑦᓯᕗᑦ ᕿᐊᔾᒃᑯᓄᑦ, ᒫᑦᔾ 31, 2027ᒧᑦ, ᑮᓇᐅᔭᕐᑐᕈᑎᑦᓴᓂᑦ $21 ᒥᓕᐊᓐᓂᑦ ᑮᓇᐅᔭᖃᕐᑎᓯᒍᑎᐅᓂᐊᕐᑐᓂᑦ ᓄᓇᓕᒻᒥ ᐃᓪᓗᒪᓇᓐᓄᓕᖓᔪᓂᑦ ᐱᓇᓱᑦᑕᐅᔪᑦᓴᓂᑦ, ᒪᓕᑦᓱᑎᑦ ᓯᕗᓪᓕᐅᔭᐅᕐᑯᔭᐅᔪᓂᑦ ᑭᖑᒫᒪᒋᔭᐅᔪᓂᓗ ᐅᖃᕐᑕᐅᒪᔪᓂᑦ ᕿᐊᔾᒃᑯᓄᑦ. MPW-ᑯᑦ ᑲᒪᒋᔭᑦᓴᔭᖃᕐᖅᑯᑦ ᑐᑭᑖᕐᓗᑎᑦ ᓄᓇᓕᐅᑉ ᐃᓪᓗᒪᓇᕐᑯᑎᖏᖕᓂᑦ ᐱᓇᓱᑦᑕᐅᔪᑦᓴᓂᑦ AIF IV-ᒥᒃ ᑮᓇᐅᔭᑎᒍᑦ ᐃᑲᔪᕐᓯᒍᑎᓂᑦ. ᑖᒃᑯᐊ ᐱᓇᓱᑦᑕᐅᔪᑦᓴᑦ ᐱᓇᓱᑦᑕᐅᔪᓂ ᑐᖕᖓᕕᖏᖕᓂᑦ ᒪᓕᑦᓯᐊᓇᐊᖃᕐᖅᑯᑦ, ᑮᓇᐅᔭᓂᓗ ᐃᑲᔪᕐᓯᒍᑎᖏᑦ ᐊᑐᓂ ᓄᓇᓕᖕᓂᑦ ᖃᖏᐅᑎᒍᖕᓇᕋᑎᑦ $4 ᒥᓕᐊᓐᓂᑦ.

ᐸᕐᓄᓂᖅ, ᑮᓇᐅᔭᕐᑑᑎᑦᓴᓕᐅᕐᓂᖅ, ᖃᓄᐃᓕᖓᓂᑦᓴᖏᖕᓂᑦ ᐱᓇᓱᑦᑕᐅᔪᖅ ᐱᓇᓱᑦᑕᐅᔪᓕᒫᓄᑦ ᐱᔭᕇᕐᓯᒪᓂᓕᐊᕐᕕᑦ ᑕᒡᒐᓂ ᐊᕐᕌᒍᕐᒥ, ᐱᓇᓱᑦᑕᐅᔪᑦᓴᓕᐊᓕᒫᓗ ᐱᔭᕇᕐᓯᒪᓂᐊᕐᓱᑎᑦ 2025ᒥ 2026ᒥᓗ.

ᑲᑐᑦᔨᖃᑎᒌᒃᑯᑦ ᐊᓪᓚᓂᑦ ᐃᓄᖕᓂᓗ ᐱᓇᓱᖃᑎᖃᕐᓂᒧᑦ ᐊᓪᓚᕕᖓᓗ ᖃᐅᔨᒋᐊᕐᓱᑎᑦ ᐊᑦᔨᒋᑦᓯᐊᒪᖔᑕ ᐊᒥᐊᒃᑯᖏᑦ ᐅᓄᕐᓂᖏᑦ ᑭᖑᓂᐊᓂ ᐱᓇᓱᑦᑕᕕᓂᕐᓂᑦ ᐃᓚᒋᐊᕈᑎᐅᓛᕐᑐᓂᑦ ᒫᖕᓇ ᐱᓇᓱᑦᑕᐅᔪᒥ.

ᐊᓯᖏᑦ ᐱᓇᓱᑦᑕᐅᔪᐃᑦ, ᐅᑦᑑᑎᒋᓗᒋᑦ TECQ, PAFIRS, ᐊᒻᒪᓗ ᒪᑭᕕᕝᑯᑦ ᐃᓄᐃᑦ ᓄᓇᓕᖏᖕᓂᑦ ᐃᓪᓗᒪᓇᓕᐅᕐᓂᓄᑦ ᑮᓇᐅᔭᕐᑯᑎᖏᑦ, ᑮᓇᐅᔭᖃᕐᑎᓯᓂᐊᕐᕕᑦ ᐃᓚᖏᖕᓂᑦ ᐱᓇᓱᑦᑕᐅᔪᑦᓴᓂᑦ.

- **ᑲᖏᕐᓱᐊᓗᑦᔪᐊᑉ ᓯᐊᕐᓇᔭᕐᕕᖓ**
  - ᑕᑯᒋᐊᕐᓗᒋᑦ PAFIRS ᐃᓂᒥ ᐊᑖᓂ;
- **ᑕᓯᐅᔭᖅ ᓄᑖᖅ ᐊᓃᖕᖑᐊᕕᒃ**
  - ᑐᑦᓯᕋᐅᑎᑦᓴᖅ ᐱᔭᕇᕐᑕᐅᒪᓕᕐᑐᖅ; ᐱᓇᓱᒍᑦᔨᓂᕐᒧᑦ ᐊᖏᕐᓯᒪᐅᑎ ᓴᓇᓂᕐᒧᑦ ᐱᔭᕇᓛᕐᓂᐊᑐᑦ ᐅᑭᐊᑦᓴᖅ 2026-ᒥ;
- **ᑕᓯᐅᔭᐅᑉ ᓯᐊᕐᓇᔭᕐᕕᖓ**
  - ᐃᑯᐊᓪᓚᑐᕕᓂᖅ ᐋᔭᕐᑕᐅᓂᖓ ᐱᔭᕇᕐᑕᐅᒪᓕᕐᑐᖅ;
  - ᓴᓇᓂᕐᒦᑐᑦ, ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᑐᖅ ᐅᑭᐊᑦᓴᖅ 2025-ᒥ;
- **ᑰᑦᔪᐊᕋᐱᒃ, ᐋᕐᑭᓯᕐᑕᐅᓂᖓ ᑐᑦᓯᐊᕕᒃ St. Edmund**
  - ᓴᓇᔭᐅᓂᑦᓴᖓᓄᑦ ᐊᖏᕐᓯᒪᐅᑎ ᐊᓂᒍᐃᑦᓯᐊᑐᕕᓂᐅᑦᓱᑎᒃ ᐅᓄᓕᐅᑎᓃᑦ (ᓯᑕᒪᒋᑦᓱᓂᐅᒃ ᑰᑦᑐᑕᐅᓂᖓ) ᐊᒻᒪᓗ ᐱᓇᓱᐊᕐᓃᑦ ᐱᒋᐊᕐᓯᒪᓕᕐᑐᑦ, ᓂᓇᐅᒋᔭᐅᔪᑦ ᐱᔭᕇᓛᕐᓂᐊᓂᖏᑦ ᐅᑭᐊᑦᓴᖅ 2025 ᓈᓂᖓᓂ;
- **ᑲᖏᕐᓱᐊᓗᑦᔪᐊᑉ ᐱᖕᖑᕕᖓ ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖓ**
  - ᓄᑕᐅᓯᓕᕐᑐᐃᓃᑦ ᐱᒋᐊᕐᓯᒪᓕᕐᑐᑦ, ᐊᒻᒪᓗ ᐸᕐᓇᑕᐅᒪᑦᓯᓂ ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᓂᖓ ᐅᐱᕐᖓᖅ 2026 ᓈᓂᖓᓂ.

ᐅᕐᓯᐊᓗᐃᑦ ᑖᒃᓯᓴᔭᖏᓐᓈᓕᖓᔪᑦ (TECQ) – ᐃᓗᓕᖓ 5

ᐃᓗᓕᖓ 5 ᐱᓇᓱᐊᕐᑕᒥ ᐊᖏᓕᒋᐊᕐᑕᐅᒪᔪᖅ ᒫᑦᔨ 2024-ᒥ ᒫᑦᔨ 2028-ᒧᑦ ᐅᓄᕐᓂᖏᑦ ᑲᑎᑦᓯᒋᑦ $11.1M ᐃᓪᓗᓕᐅᕐᓂᓄᑦ ᐊᑐᕐᑕᐅᔪᑦᓴᐅᑎᓪᓗᒋᑦ. ᑖᓐᓇ ᐱᓇᓱᐊᕐᑕᐅᓂᖓ ᑮᓇᐅᔭᖃᕐᑎᓯᒍᑎᐅᖕᖏᑐᖅ KRG-ᒃᑯᓂ, ᐊᒻᒪᓗ 100%-ᖏᑦ ᐅᓄᕐᓂᖏᑦ ᑲᑭᒫᐱᒃᑯᑦ ᐱᓇᓱᐊᕋᑦᓴᖏᓐᓈᓕᖓᔪᑦ.

- **ᐳᕕᕐᓂᑐᖅ ᑲᑭᒫᐱᒃᑯᑦ ᓄᓇᒃᑰᔫᓕᐅᕐᕕᖓ (ᓄᓇᒃᑰᔫᖃᐅᑎ) ᓴᓇᔭᐅᓂᖓ**
  - ᐃᓂᑦᓴᒥᒃ ᓂᕈᐊᕋᓱᑦᑐᑦ;

- **ᐃᓄᒃᔪᐊᒃ ᓯᐊᕐᓇᔭᕐᕕᖓ ᓄᑕᐅᓯᓕᕐᑐᑕᐅᓂᖓ (ᐱᓇᓱᐊᖃᑎᒋᑦᓯᒋᑦ ᒪᑭᑦᕕᑯᑦ)**
  - CFT ᐃᓱᓕᑦᑐᕕᓂᖅ ᐅᖓᑖᓄᑦ ᑮᓇᐅᔭᑦ ᑐᕌᖓᖏᓐᓄᑦ ᐅᓄᓕᐅᑎᒍᕐᑲᕐᓱᑎᒃ. ᐱᔪᓐᓇᐅᑎᓖᑦ ᐳᒃᑭᓕᒋᐊᓇᓯᒪᔪᑦ ᐱᓇᓱᐊᕋᑦᓴᐅᑉ ᐅᓄᕐᓂᖏᓐᓂᑦ, ᑲᑭᒫᐱᒃᑯᑦ ᑐᑦᓯᕋᐅᑎᓕᐅᒐᓱᐊᕐᑎᓗᒋᑦ ᐊᑭᓖᕐᑐᒥ ᑮᓇᐅᔭᖃᕐᑎᑕᐅᓂᑦᓴᒍᑦ.

ᐱᖕᖓᐊᑐᓕᓇᓘᑦ ᐊᒻᒪᓗ ᑎᒥᒃᑯᑦ ᓱᖃᑦᓯᕕᑦ ᐃᓪᓗᓴᖏᓐᓄᑦ ᑮᓇᐅᔭᑎᒍᑦ ᐃᑲᔪᕐᑕᐅᓂᕐᒧᑦ ᐱᓇᓱᐊᕐᑕᖅ (PAFIRS)

ᐊᖏᕐᑲᑎᑮᓐᓂᖃᕐᓯᒪᔪᑦ ᒪᑭᕐᕕᑯᓪᓗ ᐱᓇᓱᐊᖃᑎᑮᓐᓂᒧᑦ ᑮᓇᐅᔭᑎᒍᑦ ᐊᒻᒪᓗ ᐱᓇᓱᐊᕋᑦᓴᑦ ᐊᐅᓚᑕᐅᓂᑦᓴᖏᓐᓄᑦ ᑮᓇᐅᔭᖃᕐᑎᓯᒻᒪᑕ ᐃᓗᓐᓈᒍᑦ ᑖᒃᑯᓄᖓ ᐱᓇᓱᐊᕋᑦᓴᓄᑦ.

- **ᑲᖏᕐᓱᐊᓗᑦᔪᐊᑉ ᓯᐊᕐᓇᔭᕐᕕᖓ ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖓ**
  - ᓴᓇᔭᐅᖏᓐᓇᑐᖅ ᐊᒻᒪᓗ ᐱᔭᕇᕐᑕᐅᖑᓱᑦᓱᓂ 2026 ᓈᓂᖓᓂ;
- **ᑲᖏᕐᓱᒃ ᐱᖕᖓᐊᕕᖓ ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖓ ᐊᖏᓕᒋᐊᕐᑕᐅᓂᖓᓗ**
  - ᑐᑦᓯᕋᐅᑎᓕᐅᕐᑐᕕᓖᑦ ᐊᒻᒪᓗ ᓴᓇᓖᑦ ᐱᒋᐊᕐᑕᐅᖑᓱᑦᑐᑦ 2026-ᒥ 2027-ᒥᓪᓗ, ᑲᔪᓯᑦᓯᐊᑐᕕᓂᐅᑉᐸᑕ ᐱᓕᐅᑎᒍᑏᑦ;
- **ᕐᑯᐊᕐᑕᐅᑉ ᓯᐊᕐᓇᔭᕐᕕᖓᑕ ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖓ**
  - ᐱᔪᓐᓇᐅᑎᓖᑦ ᐱᒍᑦᔨᔫᑦ ᑲᔪᓯᖏᓐᓇᑐᑦ, ᓴᓇᓛᕐᓂᐊᓱᑎᒃ 2026-ᒥ 2027-ᒥᓪᓗ, ᑲᔪᓯᑦᓯᐊᑐᕕᓂᐅᑉᐸᑕ ᐱᓕᐅᑎᒍᑏᑦ;
- **ᐅᒥᐅᔭᐅᑉ ᐱᖕᖓᐊᕕᖓ ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖓ**
  - ᐱᔪᓐᓇᐅᑎᓖᑦ ᐱᒍᑦᔨᔫᑦ ᑲᔪᓯᖏᓐᓇᑐᑦ, ᓴᓇᓛᕐᓂᐊᓱᑎᒃ 2026-ᒥ 2027-ᒥᓪᓗ, ᑲᔪᓯᑦᓯᐊᑐᕕᓂᐅᑉᐸᑕ ᐱᓕᐅᑎᒍᑏᑦ;

ᐱᓇᓱᐊᕐᑐᑦ ᐊᐅᓚᑕᐅᓂᖏᑦ ᐊᓯᖏᓐᓄᑦ KRG ᐱᓇᓱᕝᕕᖏᓐᓄᑦ

ᐃᑯᐊᓪᓚᑐᓐᓂᐊᑏᑦ ᐃᓪᓗᖏᑦ (ᐃᓄᓕᒫᓂᒃ ᐊᑦᑕᓇᕐᑐᒦᑦᑎᓯᑦᑐᓕᔫᑦ)

- **ᑕᓯᐅᔭᖅ, ᑲᖏᕐᓱᒃ, ᕐᑯᐊᕐᑕᖅ ᐊᒻᒪᓗ ᐊᑯᓕᕕᒃ:** ᐱᓇᓱᐊᕐᓃᑦ ᐱᔭᕇᕐᑕᐅᒪᓕᕐᑐᑦ;
- **ᓴᓪᓗᐃᑦ:** ᓴᓇᓂᑦᓴᑦ ᐅᓪᓗᓕᐅᕐᑕᐅᒪᓕᕐᑐᑦ ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᓱᑎᒃ ᑏᓯᒻᐱᓇ 2025-ᒥ.

ᓄᓇᕕᒻᒥ ᐳᓛᓯᒃᑯᑦ ᐱᒍᑦᔨᔫᖏᑦ

- **ᐳᕕᕐᓂᑐᖅ ᐊᒻᒪᓗ ᐃᓄᒃᔪᐊᒃ (ᓄᑖᑦ ᐳᓛᓯᒃᑯᑦ ᐱᓇᓱᕝᕕᖏᑦ)**
  - ᕿᒥᕐᕈᒋᐊᕐᑕᐅᓯᒪᔪᑦ ᐊᑭᑦᓴᖏᑦ NPS-ᑯᓄᑦ ᐊᑐᐃᓐᓇᕈᕐᑎᑕᕕᓖᑦ ᐊᖏᕐᑲᑎᒋᑦᓱᒋᑦ ᑮᓇᐅᔭᑦ ᑐᕌᒐᑦᓴᖏᑦ ᑯᐯᒃᑯᑦ ᑲᑭᒪᖓᓗ;

- **ᐊᑯᓕᕕᒃ (ᐅᐃᒪᓇᕐᑐᓯᐅᑎ ᐃᑯᒪᓕᐅᕈᑎᐅᑉ ᐊᐅᓚᐅᑎᖓ)**
  - ᐱᓇᓱᒍᑦᔨᓂᕐᒧᑦ ᐊᖏᕐᓯᒪᐅᑎᓂ ᑐᓂᔭᐅᒪᔪᖅ, ᓂᕆᐅᒋᔭᐅᔪᖅ ᑎᑭᑎᑕᐅᓛᕐᓂᐊᓂᖓ ᐃᓕᔭᐅᓛᕐᓂᐊᓂᖓᓗ ᐅᐱᖅᖠᖅ 2026.

ᑲᑎᕕᒃ ᓄᓇᓕᓕᒫᖅ ᑲᑭᒪᖓ ᐃᓪᓗᓕᓇᔨᑦ ᐱᓇᓱᐊᒐᖓ

- ᐊᖏᔪᒥᒃ ᓄᑕᐅᓯᓕᕐᑐᐃᓂᖅ ᐃᓪᓗᓂ #638 ᑕᑯᑦᓴᐅᑎᑕᐅᔪᖅ ᐊᕐᕌᒍᓛᕐᑐᒧᑦ ᓱᒃᑯᓇᕐᑐᑕᖃᕐᓂᖓᓄᑦ ;
- ᐊᖏᔪᒥᒃ ᓄᑕᐅᓕᕐᑐᐃᓂᖅ ᐊᒻᒪᓗ ᐃᓪᓗᓂᑦ ᐋᕐᕿᓱᐃᓃᑦ ᑲᔪᓯᓂᖏᑦ #2163, ᐊᒻᒪᓗ ᐃᓪᓗᓴᑦ ᐋᕐᕿᓯᒪᓂᑦᓴᖏᑦᑕ ᐱᐅᓴᕐᑕᐅᓂᑦᓴᖏᑦ ᑲᔪᓯᐅᑦᔭᐅᔪᑦ #2161-ᒧᑦ;
- ᓄᑖᑦ ᐱᓇᓱᑦᑏᑦ ᐃᓪᓗᓴᖏᑦᑕ ᐱᓇᓱᐊᕐᑕᐅᓂᖏᑦ:
  - ᒪᕐᕉᒃ ᐊᒥᓱᑕᓃᑦ ᐃᓪᓗᐃᑦ ᓴᓇᔭᐅᓂᖏᑦ ᐅᓄᕐᓂᖃᕐᓱᑎᒃ 34-ᓂᑦ ᐃᓪᓗᓂᑦ
  - ᐱᐅᓴᕐᑕᐅᓂᖏᑦ 90% ᐱᓇᓱᐊᕐᑕᐅᓯᒪᓕᕐᑐᑦ
  - ᑐᑦᓯᕋᐅᑎᓕᐅᕐᓃᑦ ᐱᓇᓱᐊᕐᓂᒧᑦ ᓂᕆᐅᒋᔭᐅᔪᑦ ᐱᒋᐊᕐᑕᐅᓛᕐᓂᖏᑦ ᓯᑉᑎᒻᐱᕆ 2025-ᒥ.

ᑲᑎᕕᒃ ᓄᓇᓕᓕᒫᖅ ᑲᑭᒪᖓ ᐃᓪᓗᓕᓇᔨᑦ ᐱᓇᓱᐊᒐᖓ

- MPW ᓱᕐᑯᒥᓯᒪᔪᓐᓂᐊᑏᑦ ᑲᒪᒋᔭᖃᓲᖅᒍᖏᓐᓇᑐᑦ KRG ᐃᓪᓗᕐᑯᑎᖏᓐᓂᑦ 164-ᓂᑦ ᓄᓇᓕᓐᓂᑦ 14 ᑲᑭᒫᐱᒃᑯᖏᓐᓂ. ᐃᑭᓪᓕᒋᐊᕐᓯᒪᔫᒐᓗᐊᑦ ᐱᓇᓱᑦᑏᑦ, ᑲᔪᓯᑦᓱᑕ ᐊᐅᓚᑦᓯᓂᖃᓲᖅᒍᖏᓐᓇᑐᒍᑦ ᐅᐃᒪᓇᕐᑐᓕᓇᑦᓱᑕ ᐊᒻᒪᓗ ᐅᓪᓗᑕᒫᕐᓯᐅᑎᓂᒃ ᑐᑦᓯᕋᐅᑎᓕᓇᑦᓱᑕ ᐊᒻᒪᓗ ᐱᔭᕇᕐᐸᓕᐊᑦᓱᒋᑦ ᓱᒃᑯᒐᓕᑎᒐᓱᐊᕐᓱᒋᑦ.
- **ᑰᑦᔪᐊᖅ**
  - ᐱᓇᓱᐊᕐᓂᓖᑦ ᐊᑦᔨᒌᖅᖏᑐᓂᑦ ᐃᓪᓗᐃᑦ ᓄᑕᐅᓯᓕᕐᑕᐅᓕᖏᓐᓄᑦ ᐱᓇᓱᐊᕋᑦᓴᓂᑦ;
  - ᐊᓯᑦᔨᓯᒋᑦ ᐅᕐᑰᓯᓴᐅᑏᑦ 7-ᓂᑦ ᐃᓪᓗᓂᑦ ᐊᒥᓱᑕᓕᓐᓂᑦ; ᐊᖏᔫᖅᖏᑐᒥᒃ ᐃᓱᐃᓪᓕᖓᔪᐃᑦ ᐋᕐᕿᓱᕐᑕᐅᒋᐊᓖᑦ ᓯᑉᑎᒻᐱᕆᒥ;
- ᐊᐅᓚᑦᓯᓂᕐᒧᑦ ᐱᒍᑦᔨᓖᑦ ᐱᐅᓯᐅᒥᕝᕙᓪᓕᐊᔪᑦ ᐱᓇᓱᐊᕐᓂᓯᑎᒃ ᓄᑖᒥᒃ ᑲᒪᔨᑦᑖᓯᒪᓕᕋᒥᒃ.
- **KRG ᐊᓪᓚᕕᖓ ᑰᑦᔪᐊᒥ**
  - ᐸᕐᓄᓖᑦ ᐊᒻᒪᓗ ᐱᓇᓱᐊᕐᓖᑦ ᐱᔭᕇᕐᑕᐅᓯᒪᔪᑦ ᓄᑕᐅᓯᓕᕐᑕᐅᕐᑯᓪᓗᒋᑦ DGO ᐊᓪᓚᕕᖅᑭᑦ. ᐊᐅᓚᑦᓯᔨᑦ ᑲᒪᒋᔭᕐᑲᕐᑲᑦᑕᑐᑦ ᓄᑕᐅᓯᓕᕐᑐᑕᐅᓂᖓᓄᑦ ᑭᐅᔨᐅᑉ ᐃᓂᖓᓂ DGO-ᒥ ᐱᓪᓗᑯᒋᐊᓕᓕᓇᓂᕐᒥᒃ ᐃᑲᔪᕐᑎᕐᑲᕐᓱᑎᒃ MPW-ᒥ ᐱᓯᒪᔪᒥᒃ;
  - KRG ᐊᓪᓚᕕᖓ HVAC & BAS ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖓ ᐱᐅᓴᕐᑕᐅᓂᖓ ᐱᔭᕇᕐᓯᒪᓕᕐᑐᖅ 95%-ᒥ, CFT ᐸᕐᓇᑕᐅᓯᒪᔪᖅ ᓯᑉᑎᒻᐱᕆ 2025-ᒧᑦ ᓴᓇᔭᐅᓛᕐᓱᓂ 2026-ᒥ.
- **KRG ᓱᓇᒐᓕᖃᐅᑎᖓᑕ ᐊᖏᓕᒋᐊᕐᑕᐅᓂᑦᓴᖓ**
  - ᐱᐅᓴᕐᑕᐅᓂᖓ 95%-ᒥ ᐱᔭᕇᕐᑕᐅᒪᓕᕐᑐᖅ, CFT ᓯᑉᑎᒻᐱᕆ 2025-ᒥ, ᓴᓇᔭᐅᓛᕐᓱᓂ 2026-ᒥ 2027-ᒥᓗ, ᑲᔪᓯᑦᓯᐊᑐᕕᓂᐅᑉᐸᑕ ᐱᓕᐅᑎᒍᑏᑦ;
- **ᓴᓇᔨᑦ ᐱᓇᓱᐊᕐᕕᖓ (CCQ)**
  - CCQ ᐱᓇᓱᑦᑎᓖᑦ ᑲᑭᒫᐱᒃᑯᓂ ᐅᐱᖅᖠᒥ ᐅᑭᐊᑦᓴᒥᓪᓗ, ᐱᓇᓱᐊᖃᑦᑕᓱᑎᒃ ᒪᑯᓂᖓ ᐊᓪᓚᓯᒪᔪᓂᒃ ᐊᑖᓂ;
  - ᑕᒪᒃᑯᐊ ᐱᓇᓱᐊᕐᑐᑦ ᒪᑯᐊ:
    - **ᑰᑦᔪᐊᕋᐱᒃ** – ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖏᑦ ᐱᓇᓱᑦᑏᑦ ᐃᓪᓗᖏᑦ #1162 & 1198 ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᑐᑦ ᔮᓄᐊᓇ 2026-ᒥ;

- **ᐃᓄᒃᔪᐊᒃ** – ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖏᑦ ᐃᒐᓛᑦ ᐊᒻᒪᓗ ᐃᓕᔭᐅᓂᖏᑦ ᑭᑦᑐᓈᓕᑌᑦ ᐃᒐᓛᒥᐅᑌᑦ ᐱᔭᕇᕐᑕᐅᒪᔪᑦ;
- **ᐳᕕᕐᓂᑐᖅ** – ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖏᑦ ᐱᓇᓱᑦᑏᑦ ᐃᓪᓗᖏᑦ #715-717 ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᑐᑦ ᐆᒃᑑᐱᓇᒥ;
- **ᓴᓪᓗᐃᑦ** – ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖓ NPS ᐊᓪᓚᕕᖓ ᐊᒻᒪᓗ ᐱᓇᓱᑦᑏᑦ ᐃᓪᓗᖏᑦ #351-353 ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᑐᑦ ᐊᑦᕋᒎᓛᕐᑐᒥᒃ ᓱᒃᑯᖓᔪᐸᓘᒻᒪᑕ ᐃᓪᓘᑉ ᕐᑯᓛ. ᓄᑕᐅᓯᓕᕐᑐᐃᓂᖅ ᐱᓇᓱᑦᑏᑦ ᐃᓪᓗᖏᓐᓂ #584-586 ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᑐᑦ ᐆᒃᑑᐱᓇᒥ;
- **ᑲᖏᕐᓱᔪᐊᖅ** – ᓄᑕᐅᓯᓕᕐᑕᐅᓂᖏᑦ ᐱᓇᓱᑦᑏᑦ ᐃᓪᓗᖏᑦ #45 ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᑐᑦ ᐆᒃᑑᐱᓇᒥ;
- **ᕐᑯᐊᕐᑕᖅ** – ᓄᑕᐅᓯᓕᕐᑐᑕᐅᓂᖓ NPS ᐊᓪᓚᕕᖓ ᐊᒻᒪᓗ ᐱᓇᓱᑦᑏᑦ ᐃᓪᓗᖓ #743 ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᑐᑦ ᐆᒃᑑᐱᓇᒥ;
- **ᑰᑦᔪᐊᖅ – ᓱᓪᓗᓕᓇᓃᑦ ᓄᑕᐅᓯᓕᕐᑐᑕᐅᓂᖏᑦ #662-5-ᒥ** ᐱᔭᕇᕐᑕᐅᓛᕐᓂᐊᑐᑦ ᓯᐸᑎᒻᐱᓇᒥ, ᐊᒻᒪᓗ #662-6 ᔫᓄᐊᓇ 2026-ᒥ.

ᐃᓚᖅᑯᐊᖅ 1 – ᓄᓪᓕᑎᑦᓯᒪᔪᖅ ᑮᓇᐅᔭᖅᑑᑏᑦ ᖃᓄᐃᓕᖓᓂᖏᑦ ᐃᓱᖅᑮᑎᓈᓕᖓᔪᖅ 5 ᒥ 2025

ᓄᓪᓕᑎᑦᓯᒪᔪᖅ ᐃᓗᓄᓂ IP-5		
ᐃᓚᒋᔭᐅᔪᖅ	ᖃᑦᓯᐅᓂᖏᑦ ᐊᖏᖅᑕᐅᒪᔪᑦ ᐱᓇᓱᐊᖅᓂᓴᑦ	ᐅᓄᖅᓃᑦ ᐊᖏᖅᑕᐅᒪᔫᑉ ᑮᓇᐅᔪᑦ ᑐᖅᒐᖓ
1---ᐃᒪᖅᑑᓂᐅᑉ ᐱᐅᒡᒍᑎᒻᒪᓈᑦ	**14**	**$55,195,000**
1.1	6	$26,450,000
1.2	6	$19,995,000
1.3	2	$8,750,000
2-ᐃᒪᓗᑲᖅᑐᓂᖅ ᓯᓚᒥᑲ ᐃᒪᖅ ᐱᔫᑉ ᐱᐅᒡᒍᑎᒻᒪᓇᖓ	**4**	**$3,080,000**
2.1	2	$1,050,000
2.2	2	$2,030,000
3-ᓄᓇᓖᑦ ᐱᔾᔪᔭᐅᓂᖏᑦᑕ ᐱᐅᒡᒍᑎᒻᒪᓈᑦ	**2**	**$1,646,000**
3.1	1	$990,000
3.2	1	$656,000
4--ᐃᒪᓗᑲᓐᓂᐊᓂᖅᒧᑦ ᐊᐅᓚᑦᓯᓂᖅᒧᑦ ᐱᐅᒡᒍᑎᒻᒪᓈᑦ	**1**	**$8,050,000**
4.1	1	$8,050,000
5-ᓄᓇᓕᓐᓂ ᐊᖅᑯᑏᑦ ᐱᐅᒡᒍᑎᒻᒪᓇᖏᑦ	**26**	**$48,857,470**
5.1	25	$43,557,470
5.2	1	$5,300,000
6-ᓄᓇᒃᑰᔫᒻᒪᓈᑦ	**84**	**$33,752,812**
6.1	24	$10,375,000
6.2	19	$7,800,000
6.3	9	$2,707,116
6.4	32	$12,870,696
7-ᖃᐅᔨᓴᖅᓃᑦ	**4**	**$2,010,000**
7.1	3	$1,010,000
7.2	1	$1,000,000
ᑲᑎᓕᒫᖅᓯᑎᒃ	**135**	**$152,591,282**

ᐊᓪᓚᓯᒪᔪᖅ 1 ᓄᓪᓕᑎᑦᓯᒪᔪᑦ ᐃᓗᓐᓇᖏᑦ ᐃᓱᖅᑮᑏᑦ 5 ᐃᓗᓕᖅᑕᖏᑦ ᐊᐅᒡᒍᓯ 2025

Row Labels	ᑭᓯᑕᐅᓂᖅ ᐊᖏᕐᑕᒪᔪᓄᑦ ᐱᓇᓱᐊᕐᓂᓄᑦ	ᐅᓄᕐᓃᑦ ᐊᖏᕐᑕᐅᒪᔫᑉ ᑮᓇᐅᔭᑦ ᑐᕌᒐᖓ
ᑕᓯᐅᔭᕐᔪᐊᖅ	**68**	**$85,032,972**
ᐊᑯᓕᕕᒃ	6	$11,152,000
ᐃᓄᒃᔪᐊᒃ	11	$14,805,000
ᐃᖅᓯᕕᒃ	3	$3,362,594
ᑰᔾᔪᐊᕋᐱᒃ	6	$22,340,000
ᐳᕕᕐᓂᑐᖅ	18	$10,521,000
ᓴᓪᓗᐃᑦ	15	$19,330,000
ᐅᒥᐅᔭᖅ	9	$3,522,378
ᐊᑐᐃᓐᓇᐅᖏᑦᑐᖅ	**3**	**$1,710,000**
ᑲᑎᕕᐅᑉ ᓄᓇᕐᑯᑎᖓ	3	$1,710,000
ᐅᖓᑭ	**64**	**$65,848,310**
ᐊᐅᐸᓗᒃ	9	$24,510,419
ᑲᖏᕐᓱᐊᓗᔾᔪᐊᖅ	9	$4,670,000
ᑲᖏᕐᓱᔪᐊᖅ	10	$6,078,421
ᑲᖏᕐᓱᒃ	9	$10,225,000
ᑰᔾᔪᐊᖅ	18	$12,689,470
ᕐᑯᐊᕐᑕᖅ	6	$5,705,000
ᑕᓯᐅᔭᖅ	3	$1,970,000
ᑲᑎᓕᒫᕐᓱᑎᒃ	**135**	**$152,591,282**

ᐊᓪᓚᓯᒪᔪᖅ 2 ᐃᕐᐸᑎᑕᐅᓂᖏᑦ ᐊᖏᕐᑕᐅᒪᔪᐃᑦ ᐱᓇᓱᐊᕐᓃᑦ ᑮᓇᐅᔭᓪᓗ ᑐᕌᖓᖏᑦ ᓄᓇᓕᑦ ᑲᑦᒫᐱᖏᓐᓄᑦ ᐊᐅᒡᒍᓯ 2025

ᐊᓪᓚᓯᒪᔪᑦ 2 – ᐱᓇᓱᑦᑏᑦ ᐊᑎᖕᒋᑦ ᐊᒻᒪᓗ ᓯᕗᓂᐊᑎᖕᒋᑦ

ᓄᓇᓕᖕᓂᒃ ᐱᐅᒃᑯᑎᖃᕐᑎᓯᕕᐅᑉ ᐱᓇᓱᑦᑎᖕᒋᑦ
ᐅᕐᖃᒍᑎᖕᒐ 1-877-964-2961 · ᓱᒃᑦᑐᑰᕐᑎᓯᐅᑎᖕᒐ: (819) 964-0306

ᕐᑯᓲᓐ ᑦᓴᕙᕐᖃᑎ	hshafeghati@krg.ca extension 2322	ᑐᑭᒧᐊᕐᑎᓯᔾ ᐊᓪᓚᕕᓕᕆᔾᐅᓂᖕᒐ ᐊᐅᓚᑕᐅᓂᖕᒐᓗ ᐱᓇᓱᐊᕐᕕᐅᑉ
ᓯᓐᑎ ᑯᓂᐊᒃ	ᓃᓂᕐᓗᒍ 2355	ᐊᓪᓚᕕᓕᕆᔾᒃ

ᐱᐅᒃᑯᑎᒻᒪᕆᓕᕆᓂᕕᒃ ᐃᓪᓗᒪᕆᓕᕆᕕᒃ

ᐊᓗᓐ ᑐᕆᓂ	atourigny@krg.ca ᓃᓂᕐᓗᒍ 2362	ᐃᑲᔪᕐᑎᒃ ᑐᑭᒧᐊᕐᑎᓯᔾᒃ – ᐱᐅᒡᒍᑎᒻᒪᕆᕆᕕᒃ - ᐊᓪᓚᕕᓕᕆᓂᖅ ᐊᐅᓚᑦᓯᓂᕐᓗ ᐱᐅᒡᒍᑎᒻᒪᕆᕆ ᕕᒻᒧᑦ ᐱᓪᓗᑯᒥᐊ ᓕᕐᑎᒍᓪᓗ ᐃᑲᔪᕐ ᓯᒪᓂᕐᒧᑦ ᐱᓇᓱ ᐊᕐᓂᖅ

ᐱᓇᓱᐊᕐᓂᐅᑉ ᑲᒪᔾᒻᒪᕆᖕᒋᑦ

ᐊᒫᕐ ᑎᔾᐊᑎᑦ	adjedid@krg.ca ᓂᕐᓗᒍ 2430	ᓄᓇᓕᒻᒥ ᐱᓇᓱᐊᕐᓃᑦ (ᐊᕐᕐᑯᑏᑦ, ᐃᑳᕈᑏᑦ, ᐃᒣᕐᓂᖅ, ᕿᕐᓱᓱᕐᑐᐃᓂᖅ) - ᑕᓯᐅᔭᕐᔪᐊᑉ ᓱᓈᖕᒐ
ᐱᓚᑦ ᐊᓪᒧᕐᑎ	balmuhtadi@krg.ca	
ᐃᕼᐃᐅᒪ ᓐᒃᕗᔾ	inkwoji@krg.ca ᓃᓂᕐᓗᒍ 2380	• ᐃᒥᕐᑕᕕᕐᖃᐅᑎᒃ ᑭᓈᓂᕐᓗᑯᕕᐅᑉ ᓴᓇᒥᐊᓪᓈᓂᕐᒨᓕᖕᒐᔪᖅ, ᓴᓇᓂᖅ ᓴᓇᒥᐊᓪᓈᓂᕐᓗ ᐱᑦᓯᐊᓂᕐᒧᑦ ᐊᐅᓚᑦᓯᓂᖅ • ᐃᒥᕐᑦᓴᐅᑉ ᐱᐅᓂᖕᒐᓂᒃ ᐊᐅᓚᑦᓯᒍᑎᖃᕐᓂᖅ
ᑯᓇᔅᑎᐊᓐ ᑐᔅᑎ	cdostie@krg.ca ᓃᓂᕐᓗᒍ 2430	ᐊᕐᕐᑯᑏᑦ/ᕿᕐᓱᑎᓇᓃᑦ ᓄᓇᒃᑯᔪᒻᒪᓈᓪᓗ
ᐊᒥᐊᑦ ᐃᐊᓪᒪᓚ	aelmallah@krg.ca ᓃᓂᕐᓗᒍ 2358	ᓴᓇᓂᖅ ᐱᐅᒡᒍᑎᒻᒪᓈᒃ ᐱᓇᓱᐊᕐᓂᐅᔪᓂ
ᓯᐊᑯᓯᕐ ᕕᒃᑐ ᐅᕐᐃᑭ	VOChiagozie@krg.ca ᓃᓂᕐᓗᒍ 2419	ᐱᓇᓱᒐᕐᒥᒃ ᑲᒪᔾᒻᒪᓇ ᐱᕐᑯᑎᒻᒪᓇᓐᓂᑦ
ᐃᓄᑦᑕᕐᑲᖅᖅᑭᑐᑦ, ᓱᑕᒪᑦ (4) ᐱᓇᓱᑐᑦ		ᐱᓇᓱᐊᕐᓂᐅᑉ ᑲᒪᔾᒻᒪᓇᖕᒋᑦ
ᐱᓇᓱᒐᕐᓂᒃ ᑭᒡᒐᑐᕈᑎᓂᓪᓗ ᐊᐅᒡᒐᓱᒪᐅᑏᑦ		
ᐃᑐᕗᐊᑐ ᐅᓪᑯᐃᓐ ᑎᐊᕐ	eolguind@krg.ca ᓃᓂᕐᓗᒍ 2259	ᐱᓇᓱᐊᕐᑕ ᐱᓇᓱᐊᕐᑕᓗ ᑲᒪᔾᒃ
ᓇᕐᑕᕐᓐ ᓯᕐᓂ ᑕᑲᐱ	NShiraniTakAbi@krg.ca	ᐱᓇᓱᐊᕐᑕ ᐱᓇᓱᐊᕐᑕᓗ ᑲᒪᔾᒃ
ᓄᓇᓕᖕᓂ ᓇᐅᓕᒫᓄᐊᖅᒐᔪᓂᒃ ᑲᒪᔾᑦ		
ᑏᓐ ᒥᒃᑌᕕᑦ	dmcdavid@krg.ca	
ᑭᐊᕐᓐ ᓗᐸᓛᖅ	kleblanc@krg.ca	ᓄᓇᓕᖕᓂ ᓇᐅᓕᒫᓄᐊᖅᒐᔪᓂᒃ ᑲᒪᔾ
ᕐᑎᐊᕐᓐ ᕕᔫ	svezeau@krg.ca	

* Temporarily out of office
** New team member
*** New Position

ᐱᓪᓗᑯᒋᐊᓕᓐᓂᒃ ᐃᑲᔪᕐᑎᖃᕐᑎᓯᕕᒃ		
ᐊᓪᕗᔾᐊᑦ ᓂᑮᒪ	anikiema@krg.ca ᓃᓂᕐᓗᒍ 2260	ᐱᓪᓗᑯᒋᐊᓕᓐᓂᒃ ᐃᑲᔪᕐᑎᖃᕐᕕᐅᑉ ᐃᑲᔪᕐᑎᖓ (TAP) ᑲᔪᓯᑎᑦᓯᔾ
ᐳᐊᓇᕐ ᐃᐊᑦᕐ ᑯᑐᔾᐅᑯ**	beouedraogo@krg.ca	ᑲᔪᓯᑎᑦᓯᔾᐅᑉ ᐃᑲᔪᕐᑎᖓ (TAP)
ᐃᓄᑦᑕᖃᖕᒋᑐᖅ***		ᐃᓄᓕᒫᓂ ᐃᓚᐅᒃᑯᓂᕐᒧᑦ ᐱᓇᓱᐊᕋᑦᓴᒥᒃ ᐊᐅᓚᑦᓯᔾ
ᐃᓄᑦᑕᖃᖕᒋᑐᖅ***		ᐅᕐᓱᐊᓗᒻᒧᑦ ᐊᐅᓚᐅᑎᒥᒃ ᓯᕐᑯᒥᓯᒪᔪᓐᓂᐊᓂᕐᒥᒃ ᑲᒪᔾ
ᐃᓄᑦᑕᖃᖕᒋᑐᖅ***		ᐱᓇᓱᕝᕕᓂ ᐃᑯᒪᓕᓇᓂᖅ, ᓴᓇᕐᕈᑎᓕᓇᓂᖅ, ᐊᒻᒪᓗ ᐊᐅᓚᑎᑦᓯᒍᑎᓈᓕᖓᔪᓂᒃ ᑲᒪᔾ
ᐃᓄᑦᑕᖃᖕᒋᑐᖅ***		ᐊᕐᕋᑏᑦ ᐱᑐᑦᓯᒪᐅᑎᖏᑦ & ᐊᑦᑕᓇᑦᑐᓕᒪᓂᕐᒥᒃ ᐸᕐᓄᑎ
ᐅᕐᑯᒥᑦᑐᓂᐅᑎᓂᒃ ᐊᐅᓚᐅᑎᓐᓂᐊᑏᑦ ᐃᓕᓐᓂᐊᑎᑦᓯᕕᖕᒐ		
ᐃᐊᓇᒃ ᐅᐃᓕᐊᑦ	eouellette@krg.ca	ᐊᐅᓚᐅᑎᓐᓂᐊᑎᓂᒃ ᐃᓕᓐᓂᐊᑎᑦᓯᔾᑦ (ᓄᓇᕕᒻᒥ ᑕᐅᕐᓯᑕᕐᑐᑦ)
ᒫᓯᐅᑉ ᒧᓄ	mmurray@krg.ca	ᐃᑲᔪᕐᑏᑦ/ᐱᓇᓱᐊᕐᑐᓂᒃ ᐃᓕᓴᕐᓯᑎᒃ ᓄᓇᓕᓐᓂ ᐊᐅᓚᐅᑎᓐᓂᐊᑎᓂᒃ
ᕿᐊᓕᑦ ᐺᐊᔾᑦ**	whazzit@krg.ca	
ᐃᒪᖃᐅᑎᐊᓗᐃᑦ ᐱᒪᔭᐅᓂᖏᓐᓂᒃ ᐃᓕᓐᓂᐊᑎᑦᓯᔾᑦ		ᐃᑲᔪᕐᓂᖅ ᐊᒻᒪᓗ ᐱᓇᓱᐊᕐᓯᑎᑦᓗ ᐃᓕᓴᕐᑐᓂᒃ ᐃᓕᓴᓂᖅ ᓄᓇᓖᑦ ᐃᖏᕐᕋᑎᑦᓯᔾᖏᓐᓂᒃ
ᐃᐊᕐᓂᕐ ᐹᐊᕐ	ebaas@krg.ca ᓃᓂᕐᓗᒍ 2377	ᐃᒪᖃᐅᑎᐊᓗᒻᒥᒃ ᐃᓕᓐᓂᐊᑎᑦᓯᔾ / ᐱᓇᓱᑦᑏᑦ ᓯᕗᓕᕐᑎᖓ - ᑰᑦᔪᐊᖅ
ᕐᔭᒃ ᕐᑏᕝᕕᕐ	fstevens@krg.ca	ᑕᐅᕐᓯᑕᕐᑎ - ᐅᖓᕝᕕᐅᑉ ᓯᑦᔭᖓᓂ
ᐹᑐᓇᒃ ᑎᑎᐊᓇᑦᔾᐊᓐ	pdesteredjian@krg.ca	ᑕᐅᕐᓯᑕᕐᑎ - ᑕᓯᐅᔭᕐᔪᐊᑉ ᓯᑦᔭᖓᓂ
ᒫᑎᓐ ᔭᖕᑐᕋᐅᖕ	mgendron@krg.ca	ᐃᒥᕐᑕᕕᒻᒥ ᐊᐅᓚᑦᓯᔾ ᐊᒻᒪᓗ ᓯᕐᑯᒥᓯᒪᔪᓐᓂᐊᓂᕐᒥᒃ ᑲᒪᔾ (ᑕᐅᕐᓯᑕᕐᑐᖅ, ᐊᑎᓐᓇᖏᑦᑐᖅ)
ᐃᓄᑦᑕᖃᖕᒋᑐᖅ		
ᐃᓪᓗᐃᑦ ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᑕᐅᓂᖏᓐᓄᑦ ᐱᓇᓱᕝᕕᒃ	maintenance@krg.ca	
ᕐᑦᓴᓐ ᐊ. ᕐᐊᕐᓄ	wafournier@krg.ca ᓃᓂᕐᓗᒍ 2364	**ᑲᒪᔾᒪᓇᐅᑉ ᐃᑲᔪᕐᑎᖓ - ᐃᓪᓗᓂᒃ ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᓂᕐᒧᑦ ᐱᓇᓱᕝᕕᒃ** - ᐊᐅᓚᑦᓯᓂᖅ ᐊᒻᒪᓗ ᑲᒪᒋᔭᖃᕐᓂᖅ ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᕕᒻᒥ
ᓈᐱᑲ ᔫᓐᓴ	rjones@krg.ca ᓃᓂᕐᓗᒍ 2391	**ᐊᐅᓚᑦᓯᕕᒻᒥ ᐱᓪᓗᑯᒋᐊᓕᑦᑎ**
ᑰᑦᔪᐊᒥ ᐱᒪᓂᕐᒥ ᐱᓇᓱᑦᑏᑦ		
ᒥᑯᐃᓪ ᓯᒫᕐ	msimard@krg.ca ᓃᓂᕐᓗᒍ 2378	ᓴᓇᓂᕐᓂᒃ ᑲᔪᓯᑎᑦᓯᔾ (CCQ)
ᐃᐊᒻᐳᑦ-ᐊᒃᑲᕐ ᒧᑯᐳ	AMukubu@krg.ca ᓃᓂᕐᓗᒍ 2375	ᑲᔪᓯᑎᑦᓯᔾ (ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᓂᕐᓂᒃ)
ᑎᕕᑦ ᐹᓇᕐ	dparis@krg.ca	ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᓂᕐᒥ ᐱᓪᓗᑯᒋᐊᓕᑦᑎ
ᒫᑯ ᑰᕐᑑᕐ	mcouture@krg.ca	ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᓂᕐᒥ ᐱᓪᓗᑯᒋᐊᓕᑦᑎ
ᔫᓐ ᓱᓱᓚᓯᐊᒃ	Jchocholacek@krg.ca	ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᓂᕐᓂ ᐱᓪᓗᑯᒋᐊᓕᑦᑎ (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᒪᒃᓱᒻ ᑐᐳᓐ	mdupont@krg.ca	ᐃᑯᒪᓐᓂᐊᑎ
ᐃᓄᑦᑕᖃᖕᒋᑐᖅ		ᐃᓪᓗᓂᒃ ᐱᓪᓗᑯᒋᐊᓕᓐᓂᐊᑎ - ᓱᓪᓗᓕᓕᓇᔾ

* Temporarily out of office
** New team member
*** New Position

ᑰᑦᔪᐊᒥ ᐃᖏᕐᕋᓂᕐᓄᑦ ᐱᓇᓱᑦᑏᑦ		
ᔪᔾᑖᑉ ᔨᕕᐊᕐ	mjaffeer@krg.ca ᓃᓂᕐᓗᒍ 2378	ᑲᔪᓯᑎᑦᓯᔨ - ᐃᖏᕐᕋᓇᐊᓕᓐᓂᒃ ᑭᒡᒐᑐᕈᑎᓂᒃ
ᐊᓕᒃᓵᓐ ᑳᖕᓄ	agagne@krg.ca ᓃᓂᕐᓗᒍ 2208	ᐊᐅᓪᓚᑐᓂᒃ - ᑎᑭᑦᑐᓂᒃ ᓇᓗᓄᕐᑐᐃᔨ
ᐋᑦᑕᓂ-ᑖᑦ ᐁᑭ	atikey@krg.ca	ᑭᒡᒐᓕᕋᕐᑎ, ᑐᓴᕐᑕᐅᒋᐊᓕᓕᓇᔨ
ᑌᑉ ᐸᕐᓴᓐᓵ	dparsons@krg.ca ᓃᓂᕐᓗᒍ 2216	
ᑰᓂ ᑲᑦᓚᒃ	jkudluk@krg.ca	ᑭᒡᒐᓕᕋᕐᑎ, ᑐᓴᕐᑕᐅᒋᐊᓕᓕᓇᔨ
ᔭᓱᐊ ᒣ	jmay@krg.ca	ᑭᒡᒐᓕᕋᕐᑎ, ᑐᓴᕐᑕᐅᒋᐊᓕᓕᓇᔨ
ᑭᒪᑯᓇᒪ (ᓄᑲᕐᓱᒃ) ᐅᒡᕗ**		ᓴᓇᕐᐯᓯᒪᕕᒪᒥᒃ ᓇᓗᓄᕐᑐᐃᔨ ᐃᓗᓕᖏᓐᓂᒃ
ᓄᐊ ᐊᕐᓇᑐᖅ	nangnatuk@krg.ca	ᑭᒡᒐᓕᕋᕐᑎ, ᑐᓴᕐᑕᐅᒋᐊᓕᓕᓇᔨ
ᕈᐸᑦ ᐃᑯᒥᐊᒃ	rekomiak@krg.ca ᓃᓂᕐᓗᒍ 2381	ᓴᓇᕐᐯᓯᒪᕕᒪᒥᒃ ᓇᓗᓄᕐᑐᐃᔨ ᐃᓗᓕᖏᓐᓂᒃ
ᓵᒥ ᒪᓂᒃ	smunick@krg.ca	ᑭᒡᒐᓕᕋᕐᑎ, ᑐᓴᕐᑕᐅᒋᐊᓕᓕᓇᔨ
ᓄᓇᕕᒪᒥ ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᓂᕐᓂ ᐱᓇᓱᑦᑏᑦ		
ᐋᑦᑕᓗ ᑯᐊᕐᓂᓕᐊ	acornellier@krg.ca ᓃᓂᕐᓗᒍ 2373	ᑲᔪᓯᑎᑦᓯᔨ
ᐋᑕᒥ ᔪᐊᓇᓯ	ajohannes@krg.ca ᓃᓂᕐᓗᒍ 2361	ᑲᔪᓯᑎᑦᓯᔨᐅᑉ ᐃᑲᔪᕐᑎᖓ
ᐊᓗᓐ ᑐᑲᑦ	aturcotte@krg.ca	
ᑎᕕᑦ ᑯᑦᓴ	davgauthier@krg.ca	ᐃᓪᓗᐃᑦ ᐱᒪᔭᐅᓂᖏᓐᓂᒃ ᐱᓪᓗᑯᒋᐊᓕᓐᓂᐊᑎ (ᓱᓪᓗᓕᓐᓂᐊᓂᕐᒥ)
ᑎᐊᓂ ᓚᕗᓂᐊ	dlafreniere@krg.ca	HAVAC (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᐃᐊᓇᒃ ᓵᒪᐳᓚᓐ	echamberland@krg.ca	ᕿᐋᔨᑉ ᐃᓪᓗᕐᑯᑎᖏᓐᓂᒃ ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᓂᖅ (ᐳᓖᓯᒃᑯᑦ, ᑎᒪᒥᔫᕐᓂᐊᕕᑦ ᐊᒪᒪᓗ ᓄᓇᒃᑰᔫᕐᑲᐅᑎᖏᑦ, ᐊᓪᓚᕕᑦ, ᐱᓇᓱᑦᑏᑦ ᐃᓪᓗᕐᑲᕐᑎᑕᐅᒍᑎᖏᑦ) ᐊᒪᒪᓗ ᐯᓇᑦᓯᕕᑦ
ᕕᖓᓇ ᓕᐳᕈ	flebreux@krg.ca	CCQ ᓴᓇᔨ (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᔭᓐ ᑰᑎ	jcoady@krg.ca	ᐃᑯᒪᓐᓂᐊᑎ (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᑭᐊᕕᓐ ᓕᐸᓛᖅ	osimard@krg.ca	ᓄᓇᓕᓐᓂ ᐱᓇᓱᐊᕐᑐᓂ ᓴᓇᑦᓱᑎᒃ ᐊᖓᔪᕐᕐᑲᑦ
ᒫᒃᓱᒪ ᒥᑭᓪᑦ	mmireault@krg.ca	CCQ ᓴᓇᔨ (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᒪᕐᑎᓐ ᐳᐯ	mbeauvais@krg.ca	CCQ ᓴᓇᔨ (ᑕᐅᕐᓯᑕᕐᑐᖅ) (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᐅᓕᐯ ᓚᕗᐊ	olavoie@krg.ca	CCQ ᓴᓇᔨ (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᐅᓕᐯ ᓯᒫᕐ	osimard@krg.ca	CCQ ᓴᓇᔨ (ᑕᐅᕐᓯᑕᕐᑐᖅ) (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᓈᑦ ᓇᓄᑉ	rrenouf@krg.ca	CCQ ᓴᓇᔨ (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᕿᑦᓂ ᐯᔾᔨᓇ	rvezina@krg.ca	ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᓂᕐᒥ ᐱᓪᓗᑯᒋᐊᓕᑦᑎ (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᑌᓗ ᕗᐃᓪᓴ	twelsh@krg.ca	ᓯᕐᑯᒥᓯᒪᔪᕐᓂᐊᓂᕐᒥ ᐱᓪᓗᑯᒋᐊᓕᑦᑎ (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᐃᓐᑉ ᓚᐳᐃᓐ	ylapointe@krg.ca	CCQ ᓴᓇᔨ (ᑕᐅᕐᓯᑕᕐᑐᖅ)
ᐃᓄᑦᑕᕐᑲᖅᑭᑐᖅ - 2 ᐱᓇᓱᐊᕋᑦᓵᒃ		ᐃᑲᔪᕐᑏᒃ/ᐱᓇᓱᐊᕐᓗᑎᓗ ᐃᓕᓴᕐᑐᓄᑦ ᓄᓇᓖᑦ ᑲᑦᒫᐱᖏᑦᑕ ᐃᓪᓗᖏᓐᓂ (ᐃᒪᕐᑲᐅᑎᐊᓗᐃᑦ, ᕐᑯᐊᓴᕐᕕᑦ, ᓄᓇᓕᓐᓂ ᑲᑎᒪᕕᑦ, ᐳᐃᑦᔪᕋᕐᕕᑦ) ᓄᓇᓖᑦ ᐃᓪᓗᕐᑯᑎᖏᓐᓂᒃ ᐱᓪᓗᑯᒋᐊᓕᑦᑎᓂᒃ, ᐊᓯᖏᓐᓂᓗ

* Temporarily out of office
** New team member
*** New Position